

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWELFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 6, 2005

The Board of Trustees met at its regular monthly meeting on Friday, May 6, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 6, 2005 meeting, Board of Trustees

The Chairperson, Ms. Longaberger, called the meeting of the Board of Trustees to order on May 6, 2005, at 1:00 p.m. She requested the Secretary to call the roll.

Present: Tami Longaberger, Chairperson, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Ms. Longaberger:

Good afternoon. I would like to call the meeting of the Board of Trustees to order and welcome all of you. This afternoon we will hear a report from President Holbrook, the Committee Reports, and then a report on Tuition and Fees for FY 06 from Provost Barbara Snyder and Senior Vice President for Business and Finance Bill Shkurti.

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ELECTION OF OFFICERS BOARD OF TRUSTEES

Resolution No. 2005-122

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of this meeting and shall hold their office through the May 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 2005-2006 be elected:

Daniel M. Slane, Chair
Robert M. Duncan, Vice Chair
David O. Frantz, Secretary
James L. Nichols, Treasurer

Upon motion of Mr. Borrer, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson.

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COMMITTEE APPOINTMENTS 2005-2006

Resolution No. 2005-123

BE IT RESOLVED, That the appointments to Committee and representatives to various Boards for 2006-2006 be approved as follows:

Academic and Student Affairs Committee:*

Douglas G. Borrer, Chair
Robert M. Duncan, Vice Chair
Walden W. O'Dell
New Trustee
New Student Trustee

Fiscal Affairs Committee:*

Jo Ann Davidson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Brian K. Hicks
Chad A. Endsley

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Facilities Planning (AdHoc)

(Subcommittee of Fiscal Affairs)
Daniel M. Slane, Chair
Douglas G. Borrer, Vice Chair
Walden W. O'Dell
Brian K. Hicks

Investments Committee:*

Dimon R. McFerson, Chair
Jo Ann Davidson, Vice Chair
Walden W. O'Dell
New Trustee
Ex Officio:
John Gerlach, Jr. (Found Bd)

Audit Committee:*

Karen L. Hendricks, Chair
Dimon R. McFerson, Vice Chair
New Trustee
Chad A. Endsley
James Gilmour (Public Mem, 2/29/08)

Agricultural Affairs Committee:*

Walden W. O'Dell, Chair
Fred L. Dailey, Vice Chair, Ex
Officio
New Trustee
Chad A. Endsley
New Student Trustee

Governance Committee:

Daniel M. Slane, Chair
Robert M. Duncan, Vice Chair
Karen L. Hendricks

**Government Relations Advisory
Council:**

Daniel M. Slane, Chair
Jo Ann Davidson, Vice Chair
Douglas G. Borrer
Brian K. Hicks
Chad A. Endsley
David L. Brennan
Thomas Hoaglin
Rich Hillis
Stephen C. Landerman

**The Arthur G. James Cancer
Hospital & Richard J. Solove
Research Inst. Board:**

Daniel M. Slane, Chair
Karen L. Hendricks

University Hospitals Board:

Brian K. Hicks
Daniel M. Slane

Campus Partners Board:

Douglas G. Borrer (2006)

**Research Foundation Board of
Directors:**

Karen L. Hendricks

University Foundation Board

Ex Officio Class of Directors:

Douglas G. Borrer (2006)
Karen L. Hendricks (2007)
New Trustee (2008)

Wexner Center Foundation Bd:

Leslie H. Wexner (12/05)
Brian K. Hicks+

**Ohio State University Affiliates,
Inc. and Affiliated Entities
Committee:**

Daniel M. Slane (2006)
Robert M. Duncan (2007)
Karen L. Hendricks (2008)

Science and Technology

Campus Board:

New Trustee

Regional Campus Trustee

Liaison:

New Trustee

**University Managed Health Care
System, Board of Directors:**

Karen L. Hendricks

Self-Insurance Trust Board:

Dimon R. McFerson (2006)

Richard M. Ross Heart Hosp Bd:

Dimon R. McFerson
Daniel M. Slane

*Board Chair, Ex Officio member of
all standing committees

+President's appointee

Upon motion of Mr. Hicks, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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RECOGNITION OF EMILY M. QUICK

Ms. Longaberger:

Over the years, this Board has been well served by all of its student trustees. That is also true in the case of Emily Quick, who is attending her final Board meeting today.

Emily, I think I speak for all Trustees who have served with you when I say that your thoughtful and reasoned approach has been of great benefit to our deliberations and the University. Emily has continuously sought ways to improve the student experience here and your perspectives about student life have been invaluable to this Board the last couple of years. Not only your own experiences, but of your friends and all students. Her enthusiasm and tremendous Buckeye Spirit are very hard to match!

Emily is graduating next month from the Fisher College of Business. She has truly excelled in her undergraduate career here – she has been in the honors cohort in the College of Business, served as a University Ambassador, as a member of Ohio Staters, Inc., and as a member and squad leader of the “Best Damned Band in the Land,” as well as serving two years on this Board.

Emily will continue to be a wonderful ambassador for our University as she goes on in her studies this fall to attend Northwestern University School of Law.

Emily, you have been an exceptional student trustee and wonderful example of the committed students that we have here at Ohio State. We thank you for your many contributions and wish you every success in the future. We all share your parents' pride in you and we will miss you very much.

In recognition of your outstanding service to the University, Dr. Holbrook and I would like to present you with this plaque.

Ms. Quick:

I want to take a quick opportunity to say a few words about how lucky I have been over the past two years. They have gone very quickly and I know that everyone on the Board would probably say that their term on the Board has gone very quickly. Tami, I am sure that you would say that it has gone too quickly.

I have learned so much about Ohio State, I have learned about team work, and I have learned a lot about myself. I have changed my complete direction of where I was going in life and I now understand what ambition and success look like. I have had such great mentors in all of you as you succeed in what you do, and so I hope to only embody that spirit as you do. You have been mentors, counselors, and friends, and this is an experience that I hope I will never forget.

I would like to thank every person in this room, sitting at both tables; you have all been an inspiration to me and have helped me to understand this University in so many ways. Whether you gave me advise on who I was seeing or telling me I should go into government, telling me I should go into business, telling me I should go into law, telling me I should travel the world or that I should just stay here, or telling me that politics are my future or stay as far away from politics, every person in this room has impacted my future in so many intangible ways.

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I would specifically like to thank all of the Board members and President Holbrook, as well as David, Maureen, Lucy, and Suzanne for everything that you have done for me and for your dedication to Ohio State University and students, staff, and faculty. It is the caring people of the University like you that make it the best place to be and a place I am going to miss so very much.

Finally, last but not least, there is my family. They have been such a huge support source for me, sharing both the good times and the bad times. I love them dearly and I must thank them for all that they do and all that they continue to do in supporting me.

Again, thank you so much for allowing me to have this opportunity to share with you. You have taken me under your wing and helped me grow. So thank you so much to all of you.

Ms. Longaberger:

Thank you, Emily. I know that you will make all of us proud at Northwestern.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

As I drove home three evenings ago, I listened to the Columbus School Board meeting on the radio. I heard Superintendent Harris and President Hightower announce the many successes of the Columbus School District involving students and teachers. It was, after all, "Teacher's Day" and they were celebrating those who made a difference. It reminded me that at this month's Board meeting we would also be celebrating people who have made a difference and those whose appointments are being confirmed by the Board today in whom we have confidence that they are going to make a difference.

I want to begin by publicly thanking Board Chairperson Tami Longaberger whose term has been one of leadership, action, accomplishment, oversight, and goodwill. I am going to say a little bit about Tami because of what she has done for the Board this year. Tami has set a tone that underscores the drive for excellence, values, and upward movement of the University. Her legacy of leadership will long be remembered, but I have time to highlight only a few of her many contributions.

Tami's bold commitment to ensuring that the University will be able to provide healthcare benefits for the family members of all of our employees will be recorded as a watershed change for Ohio State University. I think all of you know we discussed this issue for 14 years, but the change could not have been made without the action of the Trustees. Tami selected the right time, worked strategically to lay the ground work, and acted swiftly and decisively when she saw a window of opportunity. This is one of the most significant actions taken during this year and one for which we are extremely grateful.

Tami's service on the Board has also been noteworthy for her commitment to students over the nine years that she has been part of the Board. Her support for the new Ohio Union pushed forward the feasibility study for final approval last May that will result in a new Ohio Union for students to come. Tami also played a major and wholly engaged role in recruiting our

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new athletic director by using her experience from one of the previous quiet athletic searches to guide the process. Her strategic thinking and good judgment were significant in reaching the positive outcome of this very important search that brought us a new athletic director who is already valued by the Buckeye nation and a new associate vice president for Development who has the experience and talent to lead us into the campaign.

Tami has also been a very visible leader in fundraising for important projects. In addition to generous gifts, from Tami and her family, she served as a leader for the fundraising of Page Hall renovation, a project that preserves an historic building as a magnificently updated building for future generations of students and also one that honors one of Ohio's and the nation's great heroes – John Glenn.

Tami also began her term immediately after spending time in Switzerland as a United States Delegate to the United Nation's Commission on Human Rights, an appointment by President Bush. Her experiences were not only personally significant, but they allowed her to have an even broader perspective on The Ohio State University and what our students will face as leaders of tomorrow.

We are honored to have Tami and many other Board members as well play major roles in national and international political and business arenas. It adds to the distinction and the reputation of Ohio State.

I have highlighted only a few major areas where Tami has made a strong and visible difference and for which we are very grateful. But perhaps even more important is the kind of leadership she has provided to this Board and to me throughout the year. I regret having the privilege of working with Tami for only three years of her nine years on the Board, but I can say I have thoroughly enjoyed and appreciated our interactions and know that she will be very much missed by everyone for her incisive comments, straightforward pertinent questions, and strong and valuable opinions and values. We take heart in knowing that Tami will never leave her University and we thank her publicly today for a wonderful year of leadership, direction, and success for the best public university in the nation. Thank you, Tami.

Emily, let me add my thanks and appreciation to you for your dedicated and enthusiastic service to the Board and University. You accepted the responsibility with unusual commitment, intelligence, and grace. You have been an outstanding advocate for your fellow undergraduates, working closely with student groups and representing their views very well. I know that we will continue to hear great things from you in the future and that you will always be a great friend of Ohio State. We were very privileged to have an opportunity to celebrate this today with you and your family, who we will also miss very much.

Today we also say farewell to Christopher Ries and thank him for his service as president of the Inter-Professional Council. Chris, will you please stand? Chris will receive his Juris Doctor degree later this month. Chris, thank you so much for your strong representation of the professional students and good luck to you as you begin studying for the bar exam. Chris has been a very strong leader for an organization that believes in action – not just words, but action – on behalf of all professional students. Maybe before you leave, you can give Emily a little advice about law school!

Amid these fond farewells, we are also pleased to welcome two new administrators who – although they are not new to the University – are joining us today for the first time in their new capacities. Jackie Jones

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Royster is the new executive dean of the Colleges of the Arts and Sciences and senior vice provost. Tom Rosol, who recently has served as senior associate vice president for Research, is the new dean of the College of Veterinary Medicine. Jackie and Tom, will you please rise so that we can recognize you and celebrate your new positions? We are really privileged to have leaders of the caliber of these two individuals, so thank you.

Spring Quarter is always a time when we begin to hear of the successes of our students as they solidify their plans for the future, in many cases moving on to graduate or professional school supported by some of the nation's top scholarships, fellowships, and academic awards. These honors are still rolling in so I can only tell you what I know so far.

Noah Litton is a state finalist in both the Rhodes Scholar and the Marshall Scholarship competitions, and has been named a fellow of the Ohio Board of Regents. Andrew Bonifas, Tom Weisgarber, and Jacob Adams are finalists of the Hertz Scholar competition, and Jacob Adams has been named a National Science Foundation fellow. Other NSF fellows are David Bradway and David Moody, and Mark Elias, Claire Nichols, and Tom Weisgarber received honorable mentions from the NSF. Tom Weisgarber and David Bradway were both Goldwater Scholars last year.

Imogene Pryce and Dominick Olivito have been named Goldwater Scholars this year; Eric Samuels is a Truman Scholar; and Bethany Larue is a Udall Scholar. Sarah Hyatt is the recipient of the Pfizer undergraduate research fellowship. Art Ryel-Lindsey is a Mellon Fellowship finalist, and Stacy Lewis has been named a Mellon fellow. Jennifer Stanek has been named a Fulbright Scholar; Adam Boggs and Molly Regennitter are Fulbright finalists; and Naazneen Diwan has been named a Fulbright alternate.

We often talk about students and student excellence in the abstract and how much they contribute to the academic reputation of this University, which is why I wanted to recognize these outstanding students by name today. They are among the best in the nation and their accomplishments are great points of pride for this University. You will also be interested in knowing that a number of these students who are graduating this quarter were sought out by some very impressive graduate schools, including Duke University, Johns Hopkins University School of Medicine, Stanford University, the University of California-Berkeley, and Ohio State University, and all of this reflects very well on their undergraduate education at Ohio State.

Of course, the success of any student reflects mostly on the caliber of their faculty who help prepare them. I am delighted to share some outstanding news today about two of our faculty members – a noted glaciologist and an acclaimed inorganic chemist – who were elected this week to the National Academy of Sciences, one of the nation's most prestigious scientific honors, they are: Lonnie Thompson, Distinguished University Professor of geological sciences; and Malcolm Chisholm, professor of chemistry.

For almost three decades, Professor Thompson has led an effort to recognize that the shrinking of tropical glaciers and ice fields is an early warning of the impact of global climate change, and to rescue the remaining archives of ancient climate trapped in ice cores from those locations for future research. Professor Chisholm's research links metallic compounds to organic ones and develops new polymers and "smart" materials for a multitude of uses. His current focus centers on harnessing new polymers from renewable resources, helping to negate the world's dependence on petroleum compounds.

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I am absolutely elated that the Academy has elected two of our most renowned scientists to join its ranks. Professors Thompson and Chisholm are world-class leaders in their fields and their election is a fitting acknowledgement of their individual accomplishments. It reaffirms our statement of the exceptional stature of Ohio State's world-class faculty.

Since the last Board meeting, the University has had to deal with two major fires in academic buildings, one in Newman and Wolfrom Laboratory and the other in Lazenby Hall. Both were accidental and, fortunately, no one was injured in either case. On behalf of the entire University community, I want to express my appreciation to the Columbus Fire Department for their quick response and to University personnel in Public Safety, Physical Facilities, Transportation and Parking, and Academic Affairs who assisted in the cleanup.

I want to commend the occupants of both buildings for their timely response in reporting the fires and calmly evacuating the buildings. Literally hundreds of people helped to keep those two accidents from becoming more serious than they were.

I would also like to single out two individuals who I think exemplify the professionalism of all the University and city personnel who helped respond to these incidents. As is almost always the case, our University police officers were among the first responders.

On the afternoon of April 21, Officers Bruce Anderson and James Compston responded to the fire in Lazenby Hall. The building was already starting to fill with smoke. Without regard for their own personal safety, they entered and remained in the building, knocking on doors and checking rooms to make sure everyone was out safely. In the process, they were exposed to a great deal of smoke ultimately forcing them to exit the building.

Officer Anderson was transported to the OSU Medical Center by EMS personnel and Officer Compston was transported by fellow police officers. They have both been cleared by the OSU Medical Center and have returned to duty.

We would be remiss if we did not take this opportunity to recognize them for unhesitatingly putting themselves in danger to protect others. Please join me in saying "thank you" to these fine officers who served the University so well that day. Bruce and Jim, I ask both of you to come forward so that Chairperson Longaberger and I can formally recognize you for your outstanding commitment and service to The Ohio State University.

Madame Chairperson, that concludes my remarks.

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STUDENT RECOGNITION AWARD

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University. This month's recipient is David P. Bradway, who was nominated by Dean Bud Baeslack of the College of Engineering.

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David will graduate in June with a Bachelor of Science in Electrical and Computer Engineering degree. During his time at Ohio State, David has excelled academically. He has maintained a 3.95 grade point average, has participated in the Denman Undergraduate Research Forum, and has served as an undergraduate teaching assistant for engineering graphics classes and labs. These achievements have been recognized through his admittance into Tau Beta Pi Engineering Honorary and Eta Kappa Nu Electrical Engineering Honorary. As President Holbrook mentioned, he has also been awarded the prestigious Goldwater Scholarship.

Beyond his work in the classroom, David has been a leader in the community. Not only is he the president and co-founder of Engineers for Community Service at The Ohio State University, he also participated in a Spring Break service trip to a Honduran orphanage to set up computer labs. This commitment to service was evidenced when David received the Eagle Scout rank in the Boy Scouts of America after 12 years of involvement.

Calling him "an absolutely outstanding senior," Dean Baeslack has this to say about David: "He is not only an outstanding student and scholar, with an outstanding record of undergraduate research, but has been very active in leadership roles in service organizations. David is a student leader who is especially deserving of the Student Recognition Award of The Ohio State University."

David, I am pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Mr. David P. Bradway:

First of all, I would like to thank the Board of Trustees for this wonderful opportunity to speak in front of you today. My university experience here at Ohio State can be summed up in one word -- opportunities. As Chad mentioned, I have had four years of undergraduate teaching experience in the Fundamentals of Engineering for Honors program. I have done three internships in research and development in the field of intravascular ultrasound – two at the Cleveland Clinic and one at Volcano Therapeutics in Sacramento, California.

I have been involved with a number of activities at Ohio State. I have served on the selection committee for Dean Bud Baeslack, which might have had something to do with my award here today! I took part in the first of its kind engineering study abroad trip to China last summer. I had my face and my thinning hair on the www.osu.edu last year, and I helped co-found Engineers for Community Service and led the trip to Honduras with some other wonderful students and faculty.

I also enjoy things that normal students do – like going out with friends to High Street, playing Frisbee on the Oval, and going to OSU football games. One of my favorite things was going to the Fiesta Bowl National Championship a few years ago and staying an extra year so that I could go to my third home Michigan game.

I have had so many opportunities and great experiences here, and I could not have done any of it alone. I would like to recognize a lot of the people in my life who have guided me, mentored me, and taught me a lot. First are my professors and advisors who are so busy that they could not come today, but I would like to recognize them anyway. Associate Dean Gustafson, in the College of Engineering, was my first engineering professor and even though he is the associate dean, he still likes to try and teach a

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class now and then. I had both my first engineering class and a wonderful class on teaching and learning in the College of Engineering from him.

Dr. Rick Freuler, who runs the Fundamentals of Engineering for Honors program, was my boss in my job for four years and also a great teacher and a good mentor for me. Dr. Bradley Clymer, a professor in electrical engineering, took me under his wing and mentored me in some of the fundamentals that I would need for my first internship experience at the Cleveland Clinic. I had not had some of the courses so I met with him every week, early in the morning on Friday, and he taught me fundamentals of signals and systems and medical imaging, and I am really grateful for that.

Professor Passino, faculty advisor for our group of Engineers for Community Service, led our trip with three other faculty members to Honduras over Spring Break. We first got involved in this group out of a class in engineering ethics where we talked about how engineering as a profession needed to focus a lot more on the service component and that maybe doctors and lawyers do more than engineers. That was the impetus for our founding of Engineering for Community Service.

I'd like to mention Dr. Geoffrey Vince, a professor who was my advisor at the Cleveland Clinic when I did my internships up there. He has an appointment at Case University, but was my advisor at the Cleveland Clinic. He helped me learn about intravascular ultrasound and confirmed my interest in biomedical engineering, which is what I'll be studying next year at Duke -- ultrasound and biomedical engineering.

Finally, and most importantly, I would like to thank my family. First of all my parents – Ann and Gary – who are both Buckeyes so I was raised a Buckeye. I think I knew the Alma Mater and the fight song before I knew “Happy Birthday.” I grew up with stories of Randy Ayres, Woody Hayes, and Gordon Gee, and maybe not so much John Cooper. I have grown up with a dislike for maize and blue, for wolverines, and for that state up north. I have learned many important values and leadership from my parents and I would like to thank them.

My sister Molly, a sophomore at OSU, is here today. It is great to have her here in town with me and I look forward to meeting up with her for lunch every week. She takes me out and we use her meal swipes so I get a free lunch out of it from her dorm meal plan. I want to thank her for being a great sister and friend.

My Grandma Rita is also here today with us. She put me up, and put up with me, during my two internships in Cleveland. The Cleveland Clinic is on the east side of Cleveland and my Grandma Rita lives on the west side of Cleveland so I drove back and forth each day. She is responsible for almost all of the food I ate during those nine months. Most people talk about the “freshman 15,” but for me it was the “junior/sophomore 15.” I think she cooked at least twice a day for me – if it was not breakfast and lunch, it was dinner. On this Mother's Day weekend, I am proud to have my two favorite mothers here to share this experience with. Thank you, Grandma Rita.

My girlfriend Laura O'Rear is also here today. We met in our first engineering class together, but didn't start dating for about another year and a half, and we have been dating now for three years. We have had a lot of great adventures, both through OSU and outside of it. We have gone skydiving, traveling, and have had a lot of great adventures. Laura is responsible for the majority of my social life. I think without her, I would find it harder to get out of the lab and away from the computers. She is also in

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my major, so she is a source of homework help and a great lab partner. I would like to thank her for her support and love, too.

Again, I would like to thank the Board of Trustees for inviting me here today and for bestowing this great honor upon me. Thank you.

Ms. Longaberger:

Mr. and Mrs. Bradway, you raised him well and with the right traditions.

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COMMITTEE REPORTS

Ms. Longaberger:

At this time, I would like to call on the Committee chairs for their reports. We will start with Mr. McFerson with the Investments Committee report.

Mr. McFerson:

Thank you, Tami, and we will miss you as our chairperson and Board member.

Ms. Longaberger:

Thank you.

Mr. McFerson:

The Investments Committee met this morning and we did some of the usual things, but I would like to expand upon a couple of them. We had the University Development Report from Dr. Schroeder. He passed out a chart that showed that we are ranked #8 in total private support among public universities on an annual basis. That is quite good and interesting to note. Even more remarkable is that we are ranked #19 when you consider public and private institutions, and there are some large and famous universities that are behind us, so that is terrific work.

Through nine months, we have \$106 million that has been donated to the University, 3% less than last year. You might say it is less, but there are a lot of large gifts and these numbers can fluctuate based upon the amount of large gifts. Dr. Schroeder is hoping for a strong finish the last quarter.

Then we had a lengthy report from Treasurer Jim Nichols, who has done some outstanding work in diversifying our portfolio, and we would like to commend Jim and his staff. They have significantly expanded the number of investment managers and you will have a chance to vote on that resolution later in the meeting.

In the course of looking at these additional investment managers, his staff has looked at these firms based upon: their investment philosophy; how well they communicate to their clients; how well they administer their data; if they can interact with our computers easily; the flexibility they have in adapting to market changes; their performance of their investment portfolios over the years; and what kind of fees they charge. There are fifty-three RFP's just in the small cap area and you will have an opportunity to vote later on the expanded small cap money managers – two minority-owned, two female-owned, and then four others. So that is quite impressive.

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I would like to ask the Trustees to turn to Tab 11 in your Board books where you can begin to see the impact of the work that is taking place. It is not finished and it will perhaps be as long as a year before we have this totally re-worked to a point where the Committee and the Treasurer's operation are comfortable.

As you will note on the far right-hand side, the amounts we have allocated to large cap equities is 20%, mid-cap equities is 15%, and domestic small cap is 15%. You can see the new recommendations that are being made to those money management firms and the money being taken out of the State Street Russell 2000 Index.

As you turn the page, you will see that there has been additional work done on the whole venture capital private equity area which is 7% of our portfolio. That is the amount we want to have on an ongoing basis in that category and all the additional new funds that we would place money in.

You can see in all these categories, there is a State Street Index Fund of one type or another: international equity, hedge funds, real estate, domestic fixed income, high yield fixed income, and international fixed income. That is just a placeholder, so that we can get the money into these categories that we want. As additional management firms are recommended for hiring to manage our resources, then those dollars will be taken out of those various index funds. So we will perhaps have 15 or 20 additional fund managers in addition to the ones we already have. I am very pleased, and I know the rest of the Committee is as well, with how well we have diversified our portfolio and how we are preparing ourselves for an even larger endowment going forward.

After that lengthy presentation, the Committee felt comfortable making a recommendation and motion to the full Board as contained in the consent agenda. It is not only approving the Report on University Development, but also the Appointment and Reappointment of Investment Managers under Tab 11.

We also had a quarterly report on the endowment fund. So it was a good meeting and we are making good progress in diversifying this portfolio.

Ms. Longaberger:

Thank you very much. Next, we will have Doug Borrer present the Academic and Student Affairs Committee Report.

Mr. Borrer:

Thank you, Tami. In the Academic and Student Affairs Committee meeting today, we heard first from Dr. Carole Anderson. She reported on the Hayes Graduate Research Awards and we had three award winners present this morning who were quite impressive. They had a wide diversity of studies: cancer research, business studies, and comparative literature. It is very important to our graduate students to experience these competitions and it always amazes me with the high quality and the caliber of all of the winners. It is truly a great experience.

We then heard from Vice President Hall and Steve Kremer on an Update on the Student Residential Experience. Currently, 90% of our first year students are living on campus. That is a change from approximately 75% just 10 years ago. The conversions of Archer House and Lincoln Tower appear to be short-term solutions to the ever-increasing number of students who want to live on campus. As we see the number of first-time students

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who are living in residence halls, we are also seeing a lot greater percentage of students in their second and third years living in residence halls, which are creating an ever-greater population of students who want to live on campus. So it is clear that while we do have these conversions going on, in the long-term we are going to need to supplement our living experience and add to our residences.

While they are in good repair, we do have a very aged population of dormitories. On average, these buildings are over 30 years old and, while they work, they certainly have a lot of functional obsolescence that does not fit today's students. So we asked Vice President Hall to come back to us and show us how the long-term planning will fit into the University plan to increase this number.

Finally, we heard from Provost Snyder on three resolutions that will appear on the consent agenda: 1) the Establishment of Regular Clinical-Track Faculty in the College of Engineering; 2) Amendments to the *Rules of the University Faculty and Bylaws of the University Senate*; and 3) routine Personnel Actions.

That concludes my report.

Ms. Longaberger:

Thank you very much, Trustee Borrer. Trustee Jo Ann Davidson will now present the Fiscal Affairs Committee Report.

Mrs. Davidson:

We had three reports to the Fiscal Affairs Committee this morning. The first report was from Larry Lewellen on Health Care Cost Management. He described what they have been doing internally to try to manage the cost of our health care and still provide quality health care options for our staff and faculty, but to keep that within reasonable increases. It is projected to rise about 7.5%, which is much lower than what is being experienced in many other areas for the increase of health care costs, which is between 12% and 15%. We also have a steering committee that will be reporting back to the Fiscal Affairs Committee either in June or July about other options that might be offered for faculty and staff in the future as they examine new innovative ways in which to provide health care.

We had a very exciting briefing on the status of Campus Partners and followed up with the press release that went out a little earlier this week about the progress at Gateway. We expect the first openings to be on August 1 for office space and, hopefully, some of the restaurants. Then there will be apartments opening, with some reserved for law students, and other apartments that will be available for graduate students, faculty, and staff. And obviously there has been a lot of excitement over Eddie George's Grill 27 agreement, which has created a lot more calls and contacts. Campus Partners reported that their space was over 50% leased and that they are watching their mixture of food establishments, entertainment establishments, and then other retail outlets. They will keep us posted as those activities come along later this year.

Finally, Bill Shkurti and Pete Geier gave us a briefing on the Third Quarter Financial Report. While there are a few things that are of concern that we are watching, there was no recommendation for any changes in where we stand right now. Pete Geier gave a very positive report on how the Medical Center is doing financially and that they have had a very good quarter.

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We have three items to bring before you as resolutions. One is the approval of fairly routine authority to move ahead on feasibility studies, design, and construction contracts. The second is for a long-term lease of space that is next to the new Weinland Park School and will be used for the Early Childhood Development Center, which is being developed in coordination with the Columbus Public Schools. The land is being leased from the Columbus Public Schools for 50 years with two options to renew that lease for \$1 a year for most of those years. There will be some initial cost for the first year, but from there it is a very good agreement. I think it shows very good coordination and collaboration with the Columbus Public Schools.

The last resolution for your approval is the Recreation Fee -- Phase II. You may remember that we kicked off with Phase I which was a \$12 rec fee, and are now moving to Phase II which would move the fee to \$42. It is in line with the Rec Center getting ready to open fairly soon and those dollars will be needed to actually have the implementation and the management of the Rec Center. The third phase of that will then kick in at this time next year.

So those are the three items we have on the consent agenda which were recommended by the Committee.

Ms. Longaberger:

Thank you very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have fifteen resolutions on the Consent Agenda today and I would like to ask that #11 – Appointment and Reappointment of Investment Managers – be removed and considered in a separate vote. We are seeking your approval for:

REGIONAL CAMPUS BOARDS APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2005-124

Synopsis: Approval of appointments/reappointments to The Ohio State University Regional Campus Boards is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointments/reappointments to the following Regional Campus Boards for the terms as specified:

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Lima Board Reappointments

Ted Griffith, 2nd term, July 1, 2005 – June 30, 2008
Nancy J. Knight, 2nd term, July 1, 2005 – June 30, 2008
James W. Unverferth, 2nd term, July 1, 2005 – June 30, 2008

Mansfield Board Appointments

John R. Shuler, 1st term, July 1, 2005 – June 30, 2008
Allison Kahrl (student), July 1, 2005 – June 30, 2006

Mansfield Board Reappointments

David L. Carto, 3rd term, July 1, 2005 – June 30, 2008
John S. Roby, 2nd term, July 1, 2005 – June 30, 2008

Marion Board Appointments

Patricia R. Young, 1st term, July 1, 2005 – June 30, 2008
Doris E. Smith (student), July 1, 2005 – June 30, 2006
Larry D. Cline, Trustee Emeritus

Marion Board Reappointments

Gary Sims, 2nd term, July 1, 2005 – June 30, 2008
Steven Winkler, 2nd term, July 1, 2005 – June 30, 2008

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards.

**RESCISSION OF THE COLLEGE OF MEDICINE
PRACTICE PLAN AND ITS BYLAWS**

Resolution No. 2005-125

Synopsis: Approval to rescind the College of Medicine Practice Plan and its bylaws is proposed.

WHEREAS on November 1, 2002, this Board adopted a Medical Practice Plan (Plan) to establish a single College Central Practice Group for the faculty of the College of Medicine and Public Health; and

WHEREAS this Plan authorized the Senior Vice President for Health Sciences to approve the application of a non-profit corporation to be the College Central Practice Group; and

WHEREAS in December 2002, the Senior Vice President for Health Sciences approved Ohio State University Physicians (OSUP) as the College Central Practice Group; and

WHEREAS the College of Medicine Practice Plan previously established in 1979 and amended by this Board on March 3, 1995, established departmental practice groups; and

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WHEREAS this Board recognized that a transition period would enable the previous departmental practice groups to join the College Central Practice Group (OSUP) without disruption to the teaching, research and patient care activities of the faculty; and

WHEREAS this transition period has been successfully completed:

NOW THEREFORE

BE IT RESOLVED, That the College of Medicine Practice Plan and its bylaws previously amended by this Board on March 3, 1995, are hereby rescinded, effective June 30, 2005.

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2005-126

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* were approved by the University Hospitals Board on March 17, 2005:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* be adopted.

(See Appendix XLIII for background material, page 1019.)

**ESTABLISHMENT OF REGULAR CLINICAL-TRACK FACULTY IN THE
COLLEGE OF ENGINEERING**

Resolution No. 2005-127

Synopsis: Approval to establish regular clinical-track faculty in the College of Engineering is proposed.

WHEREAS the College of Engineering has outlined a detailed rationale for establishing regular clinical-track faculty that includes: the nature of practice in the discipline; an opportunity to improve the student experience; and enhanced connections between the College and industry/practice; and

WHEREAS the proposal has the support of the faculty and of the dean of the College of Engineering; and

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WHEREAS the proposal adheres to University rule 3335-7-04 and the Council on Academic Affairs' Guidelines for the Establishment or Amendment of Clinical Faculty Tracks; and

WHEREAS the proposal was discussed with, and endorsed by, the University Senate's Faculty Council, approved by a subcommittee of the Faculty Council, the Council on Academic Affairs, and the University Senate at its April 14, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of regular clinical-track faculty in the College of Engineering is hereby approved, effective immediately.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY
AND BYLAWS OF THE UNIVERSITY SENATE**

Resolution No. 2005-128

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* and *Bylaws of the University Senate* were approved by the University Senate on April 14, 2005:

Amended Rules

3335-5-37 Membership.

There shall be a university senate, a unicameral body constituted as follows:

- (A) Voting members: the voting members of the senate (throughout this document the word "senate" shall be taken to mean the university senate) shall consist of:

~~Twenty-five~~ Twenty-six administration members

Seventy faculty members

Forty-one student members, consisting of twenty-six undergraduate, ten graduate, and five professional student members.

Any change in the number of members representing one of three primary categories shall necessitate an adjustment in the total membership in order to maintain to the nearest percentage the ratio of these numbers.

- (B) Unchanged.

3335-5-48 Standing and special committees of the senate.

- (A) The senate may establish such standing and special committees as it deems necessary or desirable.

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- (1) The standing committees of the senate are those committees defined in rules 3335-5-48.1 through ~~3335-5-48.16~~ 3335-5-48.18 of the Administrative Code.
- (2) Unchanged.

Balance Unchanged.

3335-5-48.18 Graduate associate compensation and benefits committee.

(A) Membership.

The graduate associate compensation and benefits committee shall consist of seventeen members.

- (1) Nine funded graduate students, at least four of whom must be members of the council on research and graduate studies. Two shall have a term of service of two years, staggered so that one term expires at the end of each year. The remaining seven shall have a term of service of one year.
 - (a) There shall be at least two graduate teaching associates.
 - (b) There shall be at least two graduate research associates.
 - (c) There shall be at least two graduate administrative associates.
 - (d) There shall be at least one fellowship recipient.
- (2) Four faculty.
 - (a) Two faculty members from, and selected by, the council on research and graduate studies.
 - (b) Two faculty members selected by the faculty council.
- (3) Three administrators.
 - (a) The dean of the graduate school, or designee.
 - (b) The associate vice president for human resources, or designee.
 - (c) The senior vice president for research, or designee.
- (4) One department, school, center or college-level staff member with extensive fiscal and budgetary experience and expertise, selected by the executive deans in consultation with the senior fiscal officers.
- (5) Additional non-voting members and consultants from the university, serving at the discretion of the voting members of the committee.

(B) Duties and responsibilities.

- (1) Study the adequacy and other attributes of the university's policies and provisions including stipends, outside professional services, and supplemental compensation.

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- (2) Conduct research and provide advice on economic support of graduate associates, professional development, quality and design of benefit programs, and appointment terms.
- (3) Make recommendations to the university senate, the council on research and graduate studies, and the office of academic affairs as appropriate.

(C) Organization.

- (1) The committee shall annually elect a chair from its regular student membership.
- (2) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

Amended Senate Bylaw

3335-17-01 Administration members.

The ~~twenty-five~~ twenty-six members from the administration shall consist of the university president, the executive vice president and provost, the senior vice president for business and finance, the senior vice president for research, the ~~nineteen~~ eighteen deans of the colleges, the executive dean of the arts and sciences, the executive dean of the regional campuses, the dean of the graduate school, and the director of libraries.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty and Bylaws of the University Senate* be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 2005-129

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Alan J. Heeger
Alan G. MacDiarmid

Doctor of Science
Doctor of Science

and

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of honorary degrees as listed below:

William H. Hall
Roy Romer

Doctor of Public Service
Doctor of Public Service

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NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2005-130

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 1, 2005 meeting of the Board, including the following Appointments/Reappointment, Appointments/Reappointment of Chairpersons and Director, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved.

BE IT FURTHER RESOVLED, That the Medical Staff Appointments and Reappointments approved on February 11, 2005, March 22, 2005, and April 8, 2005, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: MELISSA A. BELLINI
Title: Associate Vice President for Facility Operations and Development
Office: Business and Finance
Effective: July 1, 2005
Present Position: Northeast Regional Operations and Facilities Manager, CH2M Hill Corporation, Cleveland, OH

Name: RONGXING LI
Title: Professor (The Lowber B. Strange Designated Professorship in Civil Engineering)
College: Engineering
Term: April 1, 2005, through June 30, 2009

Name: GAIL B. MARSH
Titles: Senior Associate Vice President and Chief Strategy Officer
Office/Center: Health Sciences/Medical Center
Effective: May 1, 2005
Present Position: Associate Vice President for Health Sciences and Chief Strategy Officer, Medical Center

Name: THOMAS J. ROSOL
Title: Dean and Professor (Ruth Stanton Chair in Veterinary Medicine)
College/Department: Veterinary Medicine/Veterinary Biosciences
Term: July 1, 2005, through September 30, 2010
Present Position: Senior Associate Vice President, Office of Research and Professor, Department of Veterinary Biosciences

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Name: DAVID E. SCHULLER
Titles: Senior Executive Director (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) and Medical Director (OSU Medical Center Development Campaign)
Hospital/Center: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute/Medical Center
Effective: April 1, 2005
Concurrent Positions: Associate Vice President for Health Sciences (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) and Deputy Director, OSU Comprehensive Cancer Center

Name: STEWART D. SHAPIRO
Title: Professor (The Steve R. and Sarah E. O'Donnell Professorship in Philosophy)
Department: Philosophy
Effective: Retroactive to October 1, 2002

Name: DENNIS J. SMITH
Title: Executive Director
Hospital: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Effective: April 1, 2005
Present Position: Associate Executive Director, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Name: M. SHEILA SMITH
Title: Associate Vice President
Office: University Development
Effective: May 1, 2005
Present Position: Senior Vice President of Arizona State University Foundation, Deputy Vice President for Development, and Special Advisor to Arizona State University President

Name: INGRID M. WERNER
Title: Associate Professor (The Martin and Andrew Murrer Professorship in Finance)
Department/College: Finance/The Max M. Fisher College of Business
Term: April 1, 2005, through February 28, 2010

Reappointment

Name: CLARA D. BLOOMFIELD
Title: Professor (The William Greenville Pace III Endowed Chair in Cancer Research)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Appointments of Chairpersons and Director

PETER S. CURTIS, Evolution, Ecology, and Organismal Biology, effective June 1, 2005, through June 30, 2009

ANAND DESAI,* School of Public Policy and Management, effective July 1, 2005, through June 30, 2006

*Interim

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MICHAEL E. MANGINO,* Food Science and Technology, effective April 1, 2005, through March 31, 2006

D. BRADLEY WELLING, Otolaryngology, effective April 1, 2005, through June 30, 2009

*Interim

Reappointment of Chairperson

ROBERT J. BIRKENHOLZ, Human and Community Resource Development, effective July 1, 2005, through June 30, 2009

Leaves of Absence Without Salary

MICHAEL RATHJEN, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to complete a book project at Leeds and Manchester Universities in England.

DONALD A. SYLVAN, Associate Professor, Department of Political Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to accept a position at the Jewish Education Service of North America, New York, NY.

Professional Improvement Leaves

HOJJAT ADELI, Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Winter Quarter 2006.

THOMAS E. BLUE, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

MICHAEL BRAUNSTEIN, Professor, Moritz College of Law, effective Autumn Semester 2005 and Spring Semester 2006.

DAVID H. BROMWICH, Professor, Department of Geography, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

ING-MING CHIU, Professor, Department of Internal Medicine, Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

SARAH R. COLE, Professor, Moritz College of Law, effective Autumn Semester 2005 and Spring Semester 2006.

HAMISH L. FRASER, Professor, Department of Materials Science and Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

SEPPO A. KORPELA, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005 and Winter Quarter 2006.

WILLIAM S. MARRAS, Professor, Department of Industrial, Welding, and Systems Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

H. LEE MATHEWS, Professor, Department of Marketing and Logistics, effective Autumn Quarter 2005.

STEPHEN C. MILNE, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

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UMIT A. OZGUNER, Professor, Department of Electrical and Computer Engineering, effective Spring Quarter 2006.

UMIT S. OZKAN, Professor, Department of Chemical and Biomolecular Engineering, effective Spring Quarter and Autumn Quarter 2006.

KEVIN M. PASSINO, Professor, Department of Electrical and Computer Engineering, effective Spring Quarter and Autumn Quarter 2006.

THOMAS J. SANTNER, Professor, Department of Statistics, effective Spring Quarter and Autumn Quarter 2006, and Winter Quarter 2007.

MO-HOW H. SHEN, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

PETER P. SWIRE, Professor, Moritz College of Law, effective Autumn Semester 2005.

SALEH A. TANVEER, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

SHANG-TIAN YANG, Professor, Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2005.

DEBORAH G. BURKS, Associate Professor, Department of English (Lima Campus), effective Autumn Quarter 2005, Winter Quarter, and Spring Quarter 2006.

JOSEPH H. HARITONIDIS, Associate Professor, Department of Aerospace Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

GERALD M. KOSICKI, Associate Professor, School of Communication, effective Autumn Quarter 2005.

ELIZABETH A. MARSCHALL, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Winter Quarter and Spring Quarter 2006.

GARY P. MAUL, Associate Professor, Department of Industrial, Welding, and Systems Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

FREDERICK C. MICHEL, Associate Professor, Department of Food, Agricultural and Biological Engineering (OARDC), effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

CHRISTOPHER L. MILLER, Associate Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

JANE MURPHY, Associate Professor, Knowlton School of Architecture, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

LEE C. POTTER, Associate Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2005 and Winter Quarter 2006.

PAOLO A.G. SIVILOTTI, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

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VINCENE VERDUN, Associate Professor, Moritz College of Law, effective Spring Semester 2006.

MARK E. WALTER, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

LINDA K. WEAVERS, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

REPHAEL S. WENGER, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

JOSEPH B. WILLIAMS, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

CHARLES E. WILSON, Associate Professor, Moritz College of Law, effective Autumn Semester 2005 and Spring Semester 2006.

CLARISSA R. HAYWARD, Assistant Professor, Department of Political Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

Emeritus Titles

DONNA B. EVANS, College of Education, with the title Professor Emeritus, effective July 1, 2005.

JAY A. FROGEL, Department of Astronomy, with the title Professor Emeritus, effective July 1, 2005.

RICHARD C. FUNT, Department of Horticulture and Crop Science, with the title Professor Emeritus, effective May 1, 2005.

SANDRA A. MAMRAK, Department of Computer Science and Engineering, with the title Professor Emeritus, effective July 1, 2005.

JOHN P. WANOUS, Department of Management and Human Resources, with the title Professor Emeritus, effective July 1, 2005.

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Laura E. Adams, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 3/22/2005 - 10/31/2006

Bruce V. Alden, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 10/31/2006

Michael J. Alexander, M.D., Family Medicine, Associate Attending, 2/11/2005 - 10/31/2006

Emily W. Arnold, L.M.T., Family Medicine, Allied Health, 3/22/2005 - 10/31/2006

Ragavendra R. Baliga, M.B.B.S., Internal Medicine, Cardiovascular Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Sanford H. Barsky, M.D., Pathology, Associate Attending, 2/11/2005 - 10/31/2006

Brian J. Beesley, D.O., Family Medicine, Associate Attending, 2/11/2005 - 10/31/2006

Ryo E. Benson, M.D., Radiology, Associate Attending, 4/8/2005 - 10/31/2006

Amber M. Billick, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 - 10/31/2006

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Osama Bishara, M.D., Internal Medicine, General Medicine, Associate Attending,
3/22/2005 - 10/31/2006

Jamie F. Boras, A.A., Anesthesiology, Allied Health, 2/11/2005 - 10/31/2006

Olga Boudoulas, M.D., Internal Medicine, Dermatology, Clinical Attending,
3/22/2005 - 10/31/2006

Chad M. Braun, M.D., Family Medicine, Associate Attending, 2/11/2005 -
10/31/2006

Darrin L. Bright, M.D., Family Medicine, Associate Attending, 2/11/2005 -
10/31/2006

Patricia Bright, L.M.T., Family Medicine, Allied Health, 4/8/2005 - 10/31/2006

George W. Bubalo, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 -
10/31/2006

Theresa L. Craig, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 -
10/31/2006

Camilla Curren, M.D., Internal Medicine, General Medicine, Associate Attending,
4/8/2005 - 10/31/2006

Mark E. Galantowicz, M.D., Surgery, Thoracic/Cardiovascular, Associate
Attending, 3/22/2005 - 3/31/2007

Mimi A. Ghosh, M.D., Family Medicine, Associate Attending, 4/8/2005 -
3/31/2007

Ginger T. Guinther, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Dorothy Hackathorne, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Veronica D. Haverick, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Steven M. Hegedus, M.D., Internal Medicine, General Medicine, Associate
Attending, 7/1/2005 - 3/31/2007

Cheryl A. Huang, C.N.S., Otolaryngology, Allied Health, 2/11/2005 - 3/31/2007

Pauline F. James, C.N.S., Internal Medicine, Hematology/Oncology, Allied
Health, 2/11/2005 - 3/31/2007

Alice M. Jones, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 3/31/2007

Dong-Kyoo R. Kang, M.D., Otolaryngology, Clinical Attending, 2/11/2005 -
3/31/2007

Dori L. Klemanski, C.N.P., Surgery, Surgical Oncology, Allied Health, 4/8/2005 -
3/31/2007

Mandy L. Krouse, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 2/11/2005 - 3/31/2007

Christopher S. Litts, M.D., Orthopedic Surgery, Orthopaedics, Associate
Attending, 3/22/2005 - 3/31/2007

John P. Lymanstall, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Charles J. Manfreda, D.O., Family Medicine, Associate Attending, 2/11/2005 -
10/31/2005

Christine S. Marx, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 -
10/31/2005

Leon McDougale, M.D., Family Medicine, Associate Attending, 3/22/2005 -
10/31/2005

Sharon K. McDowell, M.D., Phys Med & Rehab, Associate Attending, 2/11/2005 -
10/31/2005

Anne A. McVey, Ph.D., Psychiatry, Associate Attending, 4/8/2005 - 10/31/2005

Scott H. Merryman, M.D., Family Medicine, Associate Attending, 4/8/2005 -
10/31/2005

Patty A. Moomaw, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 -
10/31/2005

Ewa Mrozek, M.D., Internal Medicine, Hematology/Oncology, Attending,
2/11/2005 - 10/31/2005

Bonnie M. Niebauer, L.M.T., Family Medicine, Allied Health, 3/22/2005 -
10/31/2005

Berit Nilsson, L.M.T., Family Medicine, Allied Health, 4/8/2005 - 10/31/2005

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Stephen J. Oehlers, M.D., Internal Medicine, General Medicine, Community Associate, 2/11/2005 - 10/31/2005
Shawn S. Osterholt, M.D., OB/GYN, Community Assoc, 2/11/2005 - 10/31/2005
Francis J. Pace, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 - 10/31/2005
Frank L. Perin, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 10/31/2005
Benita M. Petri, M.D., Family Medicine, Associate Attending, 2/11/2005 - 10/31/2005
Richard M. Saucier, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 3/31/2006
Leesa K. Scott, L.M.T., Family Medicine, Allied Health, 3/22/2005 - 3/31/2006
Ajmal Shamim, M.B.B.S., Internal Medicine, General Medicine, Community Associate, 4/8/2005 - 3/31/2006
Teresa M. Swank, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 2/11/2005 - 3/31/2006
Wayne D. Traetow, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2006
Joseph L. Walsh, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 3/31/2006
Dehui D. Wang, R.AC, Family Medicine, Allied Health, 4/8/2005 - 3/31/2006
Randell K. Wexler, M.D., Family Medicine, Associate Attending, 2/11/2005 - 3/31/2006
Patricia S. White, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 - 3/31/2006
Karen L. Wood, M.D., Internal Medicine, Pulmonary, Associate Attending, 3/22/2005 - 3/31/2006

Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Doreen M. Agnese, M.D., Attending, Surgery, Surgical Oncology, 2/11/2005 - 10/31/2006
Doreen M. Agnese, M.D., Associate Attending, Internal Medicine, Clinical Cancer Genetics, 2/11/2005 - 10/31/2006
Mark Angelos, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 10/31/2006
Carol Amore, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 4/8/2005 - 10/31/2006
Diana Angus, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
Robert Baiocchi, Ph.D., M.D., Attending, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
Peter B. Baker, M.D., Associate Attending, Pathology, 3/22/2005 - 10/31/2006
Peter K. Bauer, M.D., Associate Attending, Pathology, 2/11/2005 - 10/31/2006
Stephen Behnke, M.D., Associate Attending, Internal Medicine, General Medicine, 4/8/2005 - 10/31/2006
Tammy Bennett, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
James R. Borchers, M.D., Associate Attending, Family Medicine, 2/11/2005 - 10/31/2006
Vincent E. Brinkman, M.D., Associate Attending, Internal Medicine, General Medicine, 2/11/2005 - 10/31/2006
Rebecca Bruner Klisovic, M.D., Attending, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
Alan D. Burnette, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 3/22/2005 - 10/31/2006
Jennifer E. Carter, Ph.D., Associate Attending, Family Medicine, 3/22/2005 - 10/31/2006
Jeffrey M. Caterino, M.D., Associate Attending, Emergency Medicine, 2/11/2005 - 10/31/2006
Laurie Chevalier, M.D., Associate Attending, Internal Medicine, General Medicine, 4/8/2005 - 10/31/2006

May 6, 2005 meeting, Board of Trustees

Juan A. Crestanello, M.D., Associate Attending, Surgery,
Thoracic/Cardiovascular, 2/11/2005 - 10/31/2006

Joseph Culver, C.R.N.A., Allied Health, Anesthesiology, 4/8/2005 - 10/31/2006

Ryan E. Dalton, M.D., Associate Attending, Anesthesiology, 2/11/2005 -
10/31/2006

James Dando, C.R.N.A., Allied Health, Anesthesiology, 3/22/2005 - 10/31/2006

Jason Davenport, M.D., Associate Attending, Family Medicine, 3/22/2005 -
10/31/2006

Steven S. Davis, Jr., M.D., Associate Attending, Surgery, General Surgery,
2/11/2005 - 10/31/2006

Michael Dick, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
10/31/2006

Jason J. Diehl, M.D., Associate Attending, Family Medicine, 2/11/2005 -
10/31/2006

Galina T. Dimitrova, M.D., Associate Attending, Anesthesiology, 2/11/2005 -
10/31/2006

Amit A. Doshi, M.D., Associate Attending, Internal Medicine, General Medicine,
2/11/2005 -10/31/2006

Celeste P. Durnwald, M.D., Associate Attending, OB/GYN, 2/11/2005 -
10/31/2006

Joseph Dusseau, M.D., Associate Attending, Family Medicine, 4/8/2005 -
10/31/2006

Michael F. Evers, D.O., Associate Attending, Anesthesiology, 2/11/2005 -
*3/31/2007

Michael Ezzie, M.D., Associate Attending, Internal Medicine, General Medicine,
4/8/2005 - *3/31/2007

Theodore Fraker, M.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine - 4/8/2005,* 3/31/2007

Vamshi K. Garlapaty, M.D., Associate Attending, Internal Medicine, Nephrology,
2/11/2005 - *3/31/2007

Thomas J. Gavin, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
*3/31/2007

Andrew S. Gerken, M.D., Associate Attending, Family Medicine, 2/11/2005 -
*3/31/2007

Melissa M. Goist, M.D., Associate Attending, OB/GYN, 2/11/2005 - *3/31/2007

Matthew I. Goldblatt, M.D., Associate Attending, Surgery, General Surgery,
2/11/2005 - *3/31/2007

Diane L. Gorgas, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
*3/31/2007

Michael B. Green, M.D., Associate Attending, Internal Medicine, General
Medicine, 2/11/2005 - *3/31/2007

Christine Hall, C.N.S., Allied Health, Internal Medicine, Endocrinology, 4/8/2005 -
*3/31/2007

Nathan C. Hall, M.D., Ph.D., Associate Attending, Radiology, 3/22/2005 -
*3/31/2007

Shawn Hedderman, C.R.N.A., Allied Health, Anesthesiology, 4/8/2005 -
*3/31/2007

James Highley, D.O., Associate Attending, Anesthesiology, 4/8/2005 -
*3/31/2007

Angela R. Jackson, M.D., Community Associate, OB/GYN, 3/22/2005 -
*3/31/2007

Wanjiku Kabiru, M.D., Associate Attending, OB/GYN, 3/22/2005 - *3/31/2007

Colin G. Kaide, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
*3/31/2007

Shalva Kakabadze, M.D., Associate Attending, Family Medicine, 4/8/2005 -
*3/31/2007

Henry J. Kaufman, M.D., Attending, Surgery, Surgical Oncology, 2/11/2005 -
*3/31/2007

Babak Khabiri, D.O., Associate Attending, Anesthesiology, 2/11/2005 -
*3/31/2007

May 6, 2005 meeting, Board of Trustees

Sorabh Khandelwal, M.D., Associate Attending, Emergency Medicine, 4/8/2005 -
*3/31/2007

Gordon Y. Kim, D.O., Associate Attending, Internal Medicine, Pulmonary,
2/11/2005 - *3/31/2007

Elizabeth A. Kinkade, C.N.P., Allied Health, Anesthesiology, 2/11/2005 -
*3/31/2007

S. Christopher Lee, M.D., Associate Attending, Radiology, 3/22/2005 -
*3/31/2007

Donald C. LeMay, D.O., Associate Attending, Family Medicine, 2/11/2005 -
*3/31/2007

Richard J. Limperos, M.D., Associate Attending, Emergency Medicine, 2/11/2005
- *3/31/2007

Zhenguo Liu, M.D., Ph.D., Associate Attending, Internal Medicine,
Cardiovascular Medicine, 2/11/2005 - *3/31/2007

Maria R. Lucarelli, M.D., Associate Attending, Internal Medicine, Pulmonary,
2/11/2005 - *3/31/2007

Diane Manos, M.D., Associate Attending, Family Medicine, 4/8/2005 -
10/31/2005

Tracey Marks, C.R.N.A., Allied Health, Anesthesiology, 2/11/2005 - 10/31/2005

Charles E. Martin, C.R.N.A., Allied Health, Anesthesiology, 3/22/2005 -
10/31/2005

Daniel R. Martin, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
10/31/2005

Anne T. Mathews, C.N.P., Allied Health, Internal Medicine,
Hematology/Oncology, 2/11/2005 - 10/31/2005

Kendra L. McCamey, M.D., Associate Attending, Family Medicine, 3/22/2005 -
10/31/2005

John McConaghy, M.D., Associate Attending, Family Medicine, 3/22/2005 -
10/31/2005

Bradford McGwire, M.D., Ph.D., Associate Attending, Internal Medicine,
Infectious Disease, 2/11/2005 - 10/31/2005

Madhu Mehta, M.D., Associate Attending, Internal Medicine, Rheumatology,
2/11/2005 - 10/31/2005

Joseph A. Mendiola, M.D., Associate Attending, Radiology, 2/11/2005 -
10/31/2005

Mary Merrill, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology,
2/11/2005 - 10/31/2005

Marc P. Michalsky, M.D., Associate Attending, Surgery, Pediatric Surgery,
2/11/2005 - 10/31/2005

Jeffrey W. Milks, M.D., Associate Attending, Family Medicine, 2/11/2005 -
10/31/2005

Hans Miller, M.D., Associate Attending, Anesthesiology, 4/8/2005 - 10/31/2005

Barry Nuechterlein, M.D., Associate Attending, Anesthesiology, 3/22/2005 -
10/31/2005

James M. O'Brien, Jr., M.D., Associate Attending, Internal Medicine, Pulmonary,
2/11/2005 - 10/31/2005

Nathan J. O'Dorisio, M.D., Associate Attending, Internal Medicine, General
Medicine, 2/11/2005 - 10/31/2005

Stephen F. Pariser, M.D., Associate Attending, Psychiatry, 2/11/2005 -
10/31/2005

Leslie Partridge, R.T., Allied Health, Radiology, 3/22/2005 - 10/31/2005

Stephen M. Pickstone, M.D., Associate Attending, Psychiatry, 2/11/2005 -
10/31/2005

Joseph W. Pool, M.D., Associate Attending, Internal Medicine, General Medicine,
2/11/2005 - 10/31/2005

Philip Rinehart, C.R.N.A., Allied Health, Anesthesiology, 3/22/2005 - 10/31/2005

Milisa K. Rizer, M.D., Associate Attending, Family Medicine, 4/8/2005 -
10/31/2005

Douglas Rund, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
10/31/2005

May 6, 2005 meeting, Board of Trustees

Akram Sadaka, M.D., Associate Attending, Family Medicine, 3/22/2005 - 3/31/2006
Linbee Sayat, M.D., Associate Attending, OB/GYN, 3/22/2005 - 3/31/2006
Michael Sayre, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 3/31/2006
Sumit Seth, M.D., Associate Attending, Radiology, 3/22/2005 - 3/31/2006
Steven A. Severyn, M.D., Associate Attending, Anesthesiology, 2/11/2005 - 3/31/2006
Yanfu Shao, M.D., Associate Attending, Anesthesiology, 2/11/2005 - 3/31/2006
Rosemarie L. Shim, M.D., Associate Attending, Internal Medicine, General Medicine, 2/11/2005 - 3/31/2006
Bushra Siddiqi, M.D., Associate Attending, Family Medicine, 3/22/2005 - 3/31/2006
John Sirak, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 2/11/2005 - 3/31/2006
Gwendolyn Sowa, M.D., Ph.D., Associate Attending, Physical Med/Rehab, 3/22/2005 - 3/31/2006
Richard Totten, C.R.N.A., Allied Health, Anesthesiology, 2/11/2005 - 3/31/2006
Mark P. Tzagournis, M.D., Associate Attending, Family Medicine, 4/8/2005 - 3/31/2006
Michael Tzagournis, M.D., Associate Attending, Internal Medicine, Digestive Diseases, 2/11/2005 - 3/31/2006
Michael Waite, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 3/31/2006
Libby J. Wilson, M.D., Community Associate, Family Medicine, 3/22/2005 - 3/31/2006
Lisa M. Werner, D.O., Associate Attending, Psychiatry, 2/11/2005 - 3/31/2006
Joel Wood, M.D., Associate Attending, Family Medicine, 4/8/2005 - 3/31/2006
Sandra J. Wu, M.D., Associate Attending, Internal Medicine, Dermatology, 2/11/2005 - 3/31/2006
Mary A. Wynd, M.D., Associate Attending, Family Medicine, 3/22/2005 - 3/31/2006

*contingent on reappointment prior to 6/30/05

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Daria G. Arbogast, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 2/11/2005 - 10/31/2006
Onsy S. Ayad, M.D., Pediatrics, Pediatric Critical Care, Associate Attending, 4/8/2005 - 10/31/2006
Susan D. Bell, C.N.P., Neurologic Surgery, Allied Health, 3/22/2005 - 10/31/2006
Tammy Bennett, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 2/11/2005 - 10/31/2006
William F. Bennett, M.D., Radiology, Associate Attending, 2/11/2005 - 10/31/2006
Lisha M. Blue, C.N.P., Surgery, Surgical Oncology, Allied Health, 4/8/2005 - 10/31/2006
William G. Blum, M.D., Internal Medicine, Hematology/Oncology, Attending, 2/11/2005 - 10/31/2006
Michelle L. Brooker, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 2/11/2005 - 10/31/2006
Jennifer L. Brown, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 2/11/2005 - 10/31/2006
Robert A. Bruce, Jr., M.D., Ophthalmology, Associate Attending, 3/22/2005 - 10/31/2006
John A. Burns, M.D., Ophthalmology, Associate Attending, 3/22/2005 - 10/31/2006

May 6, 2005 meeting, Board of Trustees

James H. Caldwell, M.D., Internal Medicine, Digestive Disease, Associate Attending, 2/11/2005 - 10/31/2006

Renee M. Caputo, M.D., Obstetrics and Gynecology, Associate Attending, 2/11/2005 - 10/31/2006

Jeffrey M. Caterino, M.D., Emergency Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Jeffrey M. Caterino, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Yiu-Chung Chan, M.D., Psychiatry, Associate Attending, 2/11/2005 - 10/31/2006

Laurie M. Chevalier, M.D., Internal Medicine, General Medicine, Associate Attending, 2/11/2005 - 10/31/2006

Elliott D. Crouser, M.D., Internal Medicine, Pulmonary, Associate Attending, 2/11/2005 - 10/31/2006

Julio C. Cruz, M.D., Pathology, Associate Attending, 3/22/2005 - 10/31/2006

Michael Cunningham, M.D., Surgery, Urological Surgery, Associate Attending, 2/11/2005 - 10/31/2006

Frederick H. Davidorf, M.D., Ophthalmology, Associate Attending, 3/22/2005 - 10/31/2006

M. Farid Edwards, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Charles Eisenbeis, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Elmahdi A. Elkhammas, M.D., Surgery, Transplant, Associate Attending, 4/8/2005 - 3/31/2007

E. Christopher Ellison, M.D., Surgery, General Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Hamdy Elsayed-Awad, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Charis E. Eng, M.D., Ph.D., Internal Medicine, Clinical Cancer Genetics, Attending, 4/8/2005 - 3/31/2007

Garth F. Essig, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Cynthia B. Evans, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Michael F. Evers, D.O., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Michael E. Ezzie, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Susan A. Ezzone, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Patrick J. Fahey, M.D., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Sherif Farag, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Nabil J. Farhan, M.D., Internal Medicine, Nephrology, Associate Attending, 4/8/2005 - 3/31/2007

William B. Farrar, M.D., Surgery, Surgical Oncology, Attending, 4/8/2005 - 3/31/2007

Ronald M. Ferguson, M.D., Surgery, Transplant, Associate Attending, 4/8/2005 - 3/31/2007

L. Arick Forrest, M.D., Otolaryngology, Associate Attending, 4/8/2005 - 3/31/2007

Jeffrey M. Fowler, M.D., Obstetrics and Gynecology, Gynecologic Oncology, Attending, 4/8/2005 - 3/31/2007

Wendy L. Frankel, M.D., Pathology, Associate Attending, 4/8/2005 - 3/31/2007

Miriam L. Freimer, M.D., Neurology, Associate Attending, 4/8/2005 - 3/31/2007

Chad I. Friedman, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

John J. Fromkes, M.D., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

May 6, 2005 meeting, Board of Trustees

Vamshi K. Garlapaty, M.D., Internal Medicine, Nephrology, Associate Attending,
4/8/2005 - 3/31/2007

Andrew S. Gerken, M.D., Family Medicine, Associate Attending, 4/8/2005 -
3/31/2007

Rupa Ghosh-Berkebile, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 4/8/2005 - 3/31/2007

Jennifer L. Glatz, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health,
4/8/2005 - 3/31/2007

Melissa M. Goist, M.D., Obstetrics and Gynecology, Associate Attending,
4/8/2005 - 3/31/2007

Matthew I. Goldblatt, M.D., Surgery, General Surgery, Associate Attending,
4/8/2005 - 3/31/2007

Gayle M. Gordillo, M.D., Surgery, Plastic Surgery, Associate Attending, 4/8/2005
- 3/31/2007

Deborah A. Gordish, M.D., Internal Medicine, General Medicine, Associate
Attending, 4/8/2005 - 3/31/2007

Diane L. Gorgas, M.D., Emergency Medicine, Associate Attending, 4/8/2005 -
3/31/2007

Iain L. Grant, M.D., Otolaryngology, Associate Attending, 4/8/2005 - 3/31/2007

Glenn P. Gravlee, M.D., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Linda S. Gray, M.D., Internal Medicine, Rheumatology, Associate Attending,
4/8/2005 - 3/31/2007

Michael R. Grever, M.D., Internal Medicine, Hematology/Oncology, Attending,
4/8/2005 - 3/31/2007

Jonathan I. Groner, M.D., Surgery, Pediatric Surgery, Associate Attending,
4/8/2005 - 3/31/2007

Bhagwandas Gupta, M.D., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Mona Halim-Armanios, M.D., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Jeffrey W. Hazey, M.D., Surgery, General Surgery, Associate Attending,
4/8/2005 - 3/31/2007

Dean W. Hearne, M.D., Internal Medicine, Dermatology, Associate Attending,
4/8/2005 - 3/31/2007

Lee A. Hebert, M.D., Internal Medicine, Nephrology, Associate Attending,
4/8/2005 - 3/31/2007

Shawn Hedderman, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 -
3/31/2007

Megan L. Hendershot, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health,
4/8/2005 - 3/31/2007

Adam B. Hessel, M.D., Internal Medicine, Dermatology, Associate Attending,
4/8/2005 - 3/31/2007

John E. Hohmann, M.D., Anesthesiology, Clinical Attending, 4/8/2005 -
3/31/2007

Tracy Hollar Ruegg, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 4/8/2005 - 3/31/2007

Donna M. Holtzapfel, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 4/8/2005 - 3/31/2007

Walter B. Hull, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 -
3/31/2007

Norma J. Jackson, D.O., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Michael G. Johanson, D.O., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Ernest W. Johnson, M.D., Physical Med & Rehab, Associate Attending, 4/8/2005
- 3/31/2007

Daniel E. Jolly, D.D.S., Dental, Associate Attending, 4/8/2005 - 3/31/2007

Samir Kahwash, M.D., Pathology, Clinical Attending, 4/8/2005 - 3/31/2007

May 6, 2005 meeting, Board of Trustees

Dong-Kyoo R. Kang, M.D., Otolaryngology, Clinical Attending, 4/8/2005 - 3/31/2007

Susan N. Kasubick, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 4/8/2005 - 3/31/2007

Sherman A. Katz, M.D., Surgery, Thoracic/Cardiovascular, Clinical Attending, 4/8/2005 - 3/31/2007

Lisa M. Keder, M.D., Obstetrics and Gynecology, Clinical Attending, 4/8/2005 - 3/31/2007

Thomas C. Keeling, M.D., Internal Medicine, Infectious Disease, Community Associate, 4/8/2005 - 3/31/2007

Garrett T. Kelly, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Elizabeth A. Kennard, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Brian D. Kenney, M.D., Surgery, Pediatric Surgery, Clinical Attending, 4/8/2005 - 3/31/2007

Raheela A. Khawaja, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Gordon Y. Kim, D.O., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

Denis R. King, M.D., Surgery, Pediatric Surgery, Clinical Attending, 4/8/2005 - 3/31/2007

Lawrence Kirschner, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Richard T. Kloos, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Lawrence Koegel, Jr., M.D., Otolaryngology, Clinical Attending, 4/8/2005 - 3/31/2007

Susan L. Koletar, M.D., Internal Medicine, Infectious Disease, Associate Attending, 4/8/2005 - 3/31/2007

Alan J. Kover, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Mandy L. Krouse, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

David R. Lambert, M.D., Internal Medicine, Dermatology, Associate Attending, 4/8/2005 - 3/31/2007

Mark B. Landon, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Peter E. Larsen, D.D.S., Dental, Associate Attending, 4/8/2005 - 3/31/2007

S. Christopher Lee, M.D., Radiology, Associate Attending, 4/8/2005 - 3/31/2007

Donald C. LeMay, D.O., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Edward J. Levine, M.D., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

Richard P. Lewis, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Lin Li, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Thomas S. Lin, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Gwyn R. Londeree, M.D., Internal Medicine, Dermatology, Clinical Attending, 4/8/2005 - 3/31/2007

Luis A. Lopez, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Gerard Lozanski, M.D., Pathology, Associate Attending, 4/8/2005 - 3/31/2007

Catherine R. Lucey, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 3/31/2007

John P. Lymanstall, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - 3/31/2007

May 6, 2005 meeting, Board of Trustees

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

- Naeem A. Ali, M.D., Pulmonary, Sleep Medicine, Associate Attending, 2/11/2005 - 10/31/2006
- Emily Arnold, L.M.T., Family Medicine, Myofacial Massage and Neuromuscular Massage, Allied Health, 3/22/2005 - 10/31/2006
- Daria G. Arbogast, C.N.P., Hematology/Oncology, Prescriptive Authority, Allied Health, 2/11/2005 - 10/31/2006
- Susan Bell, C.N.P., Neurological Surgery, Chemotherapy Administration, Lumbar Puncture, and Prescriptive Authority, Allied Health, 3/22/2005 - 10/31/2006
- Tammy Bennett, C.N.P., Internal Medicine, Chemotherapy and Bone Marrow Aspiration & Biopsy, Allied Health, 2/11/2005 - 10/31/2006
- William F. Bennett, M.D., Radiology, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- Lisha Blue, C.N.P., Surgery, Prescriptive Authority and Drain Removal, Allied Health, 4/8/2005 - 10/31/2006
- Michelle L. Brooker, C.N.P., Hematology/Oncology, Prescriptive Authority, Chemotherapy, Arteriopuncture, Inject Intrathecal Drugs, Bone Marrow Aspiration & Biopsy, Lumbar Puncture, and Ommaya Resv. Tap, Allied Health, 2/11/2005 - 10/31/2006
- James H. Caldwell, M.D., Digestive Diseases, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- Jeffrey Caterino, M.D., Emergency Medicine, Ultrasound in ED, Associate Attending, 4/8/2005 - 10/31/2006
- Glen Cooke, M.D., Cardiovascular Medicine, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- Amit Doshi, M.D., General Medicine, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- E. Christopher Ellison, M.D., Surgery, Moderate Sedation, Associate Attending, 4/8/2005 - 3/31/2007
- Susan Ezzone, C.N.P., Internal Medicine, Skin Punch Biopsy & Suturing, Bone Marrow Aspiration & Biopsy, ABGs, Lumbar Puncture w IT Chemotherapy, Temporary Aspiration Catheter Removal, Multiple Bone Marrow Aspiration, Chemotherapy Administration, and Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007
- Nabil Farhan, M.D., Internal Medicine, Interventional Nephrology & Vascular Access, Associate Attending, 4/8/2005 - 3/31/2007
- L. Arick Forrest, M.D., Otolaryngology, CO₂ and Surgical Yag Lasers, Associate Attending, 4/8/2005 - 3/31/2007
- Jeffrey Fowler, M.D., Obstetrics/Gynecology, CO₂ Laser, Attending, 4/8/2005 - 3/31/2007
- Rupa Ghosh-Berkebile, C.N.P., Internal Medicine, Prescriptive Authority and Chemotherapy Administration, Allied Health, 4/8/2005 - 3/31/2007
- Jennifer Glatz, C.N.P., Internal Medicine, ABGs, Temp Aphaeresis Catheter Removal, Chemotherapy Administration, Bone Marrow Aspiration & Biopsy, Skin Punch Biopsy & Suturing, and Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007
- Matthew Goldblatt, M.D., Surgery, Moderate & Deep Sedation, Associate Attending, 4/8/2005 - 3/31/2007
- Diane Gorgas, M.D., Emergency Medicine, Hyperbaric Medicine, Associate Attending, 4/8/2005 - 3/31/2007
- Iain Grant, M.D., Otolaryngology, CO₂ and Argon Lasers, Associate Attending, 4/8/2005 - 3/31/2007
- Steven Hegedus, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 7/1/2005 - 3/31/2007

May 6, 2005 meeting, Board of Trustees

Tracy Hollar Ruegg, C.N.P., Internal Medicine, Chemotherapy Administration, Inject Intrathecal Drugs, Bone Marrow Aspiration & Biopsy, Lumbar Puncture, Prescriptive Authority, Thoracentesis, and Paracentesis, Allied Health, 4/8/2005 - 3/31/2007

Donna Holtzapfel, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007

Lisa Keder, M.D., Obstetrics/Gynecology, Moderate Sedation, Associate Attending, 4/8/2005 - 3/31/2007

Lawrence Koegel, Jr., M.D., Otolaryngology, CO₂ Laser, Clinical Attending, 4/8/2005 - 3/31/2007

Mandy Krouse, C.N.P., Internal Medicine, Chemotherapy Administration, Allied Health, 4/8/2005 - 3/31/2007

Nina Mayr, M.D., Radiation Oncology, Gamma Knife, Attending, 3/22/2005 - 10/31/2005

Joseph Montebello, M.D., Radiation Oncology, Gamma Knife, Attending, 3/22/2005 - 10/31/2005

Leesa Scott, L.M.T., Family Medicine, Neuromuscular Massage, Allied Health, 3/22/2005 - 3/31/2006

Annette Staub, C.N.P., Hematology/Oncology, Chemotherapy Administration and Bone Marrow Aspiration & Biopsy, Allied Health, 3/22/2005 - 3/31/2006

RESOLUTIONS IN MEMORIAM

Resolution No. 2005-131

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Charles E. Carlut

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 20, 2004, of Charles E. Carlut, Professor Emeritus in the Department of Romance Languages and Literatures (now the Department of French and Italian).

Professor Carlut left France to join the Department as an assistant professor in 1938. He later received his Ph.D. degree from OSU and taught in the Department for more than 40 years, retiring in 1981 with the title of Professor Emeritus. Professor Carlut was a gifted and dedicated teacher whose courses included French conversation, composition, and grammar, as well as many graduate courses on 19th century French authors.

Dr. Carlut's publications focused on 19th century French literature, in particular the works of Gustave Flaubert. He published an important study of Flaubert's correspondence, *La correspondance de Flaubert: Etude et repertoire critique*. He was also a pioneer in the use of computer concordances for literary purposes, co-authoring a number of concordances of Flaubert's works. Professor Carlut also co-authored books in grammar, literature, and civilization. With his colleague, Germaine Brée of the University of Wisconsin, he published *France de Nos Jours*, an introduction to French culture and, with OSU colleague Walter Meiden, co-authored *French for Oral and Written Review*, a grammar book still widely used in departments of French across the country.

Professor Carlut was an active member of the University community, serving on departmental and University committees and as dissertation advisor to many doctoral candidates over the years. He also was instrumental in promoting the

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study of French and French civilization, not only through his teaching and publications at Ohio State, but also through his service to the profession and to the community. He founded and presided over the Columbus chapter of the Alliance Française in Columbus for four years and was regional representative of the American Association of Teachers of French from 1961-1965. He was appointed Honorary Counsel of France in 1968 and served in that capacity until retiring in 1981. In honor of his tireless efforts on behalf of France and French culture, the French Government awarded Professor Carlut the prestigious *Palmes Académiques* in 1971.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles E. Carlut its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John F. Disinger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 26, 2005, of John F. Disinger, Professor Emeritus in the School of Natural Resources in the College of Food, Agricultural, and Environmental Sciences.

Professor Disinger held a Bachelor of Science degree in general education from SUNY-Brockport; an Ed.M. degree in secondary education from the University of Rochester, New York; and a Ph.D. degree in science education from The Ohio State University. He taught in the West Irondequoit, New York, Central School District from 1956-1970 before coming to OSU as an assistant professor in the School of Natural Resources. He served as acting director from mid-1988-December 1989, and also served as associate director of the ERIC Clearinghouse for Science, Mathematics, and Environmental Education, housed in Ohio State's College of Education. Following completion of his interim assignment as the School of Natural Resources director, he returned to regular faculty status until his retirement in 1995.

Dr. Disinger was awarded the OSU Alumni Award for Distinguished Teaching in 1995. Known as "Dr. D." he encouraged students to conduct "real-world" projects to enhance their awareness of their role in environmental decision-making. His personal attention to students was fair and respectful of diverse views. An assessment of John shared by a colleague and echoed by many others was that, "John was a quiet and honest man, a man you could trust, a colleague in the truest sense of the word, a man whose driving passion was working with students and other young people, a man you could truly call friend, a man we will sorely miss."

Professor Disinger was a member and past president (1985-86) of the North American Association for Environmental Education (NAAEE) where he served on the Board of Directors from 1979-1986. In 1984 he received the Walter E. Jeske Award from NAAEE, the highest honor NAAEE bestows. He was a member of the Ohio Academy of Science, the Ohio Alliance for the Environment, and many other conservation and environmental education-related organizations and professional societies. For the last several years, John served as a board member of the Environmental Literacy Council.

The John F. Disinger Endowment Fund was established in 1995 to provide scholarships for upper-division undergraduates in sustainable resource management. John continued to serve the School, the Alumni Society, and his environmental education initiatives long after his retirement.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor John F. Disinger its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charlotte S. Huck

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 7, 2005, of Charlotte Huck, Professor Emeritus in the College of Education.

Dr. Huck was a nationally and internationally renowned expert in the use of children's literature in classroom education. Through her leadership, the College of Education at The Ohio State University became nationally recognized as the premier institution for research and teacher education in the use of children's literature in elementary education.

Professor Huck joined the faculty of Ohio State in 1955, retiring in 1986. During her career she received many honors including induction into the Reading Hall of Fame, the International Reading Association's Arbuthnot Award for the teaching of children's literature, the Landau Award for Distinguished Service in teaching children's literature, election as president of the National Council of Teachers of English, the National Council of Teachers of English Distinguished Service Award, and its Outstanding Educator in the Language Arts Award. She also received the Alumni Award for Distinguished Teaching from Ohio State, and was inducted into the Ohio State College of Education Hall of Fame. To honor Professor Huck, the College of Education at The Ohio State University created a professorship of children's literature in her name.

Professor Huck was the author of *Children's Literature in the Elementary School*, soon to be in its 9th edition and widely used throughout North America in elementary teacher education programs. In addition, she wrote extensively in professional publications, established a quarterly review of children's literature, and is the author of five children's books.

In part, Dr. Huck's legacy lies in her students who, now as teachers, teacher educators, and researchers, carry on her passion for connecting children and teachers with children's literature. More broadly, her legacy lies in the enjoyment, excitement, and wonder that children and adults across the country and the world experience through reading children's literature in classrooms, homes, and community settings.

On behalf of the University community, the Board of Trustees expresses to the friends, family, and former students of Professor Charlotte S. Huck its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Emil Malinovsky

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 23, 2005, of Emil Malinovsky, Associate Professor Emeritus in the Department of Animal Sciences.

Professor Malinovsky held a Bachelor of Science degree in Agriculture from The Ohio State University. In 1947, he began service as extension agent for agriculture in Stark County, Ohio. He was active in the poultry industry and youth 4-H programs.

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In 1950, Mr. Malinovsky was promoted to poultry extension specialist and assistant professor of poultry science at The Ohio State University. He developed projects and programs in poultry science education and youth activities, receiving national acclaim for projects in avian developmental biology.

Mr. Malinovsky was a regular contributor to industry publications and provided programs for many poultry industry meetings. He served as an advisor to the 4-H Club Program, the Future Farmers of America, and the Junior Chamber of Commerce. During the latter part of his career, Emil received a research appointment with the Ohio Agricultural Research and Development Center and conducted research on poultry waste management and utilization.

Professor Malinovsky was a member of the Poultry Science Association, Alpha Gamma Sigma, Epsilon Sigma Phi, and Gamma Sigma Delta honoraries. He retired in 1972 and accepted an assignment with the Peace Corps in Sierra Leone, West Africa. On this assignment, Emil made an assessment of agriculture for the World Bank.

Mr. Malinovsky was an army veteran of World War II and earned the Combat Infantry Badge, Purple Heart and Prisoner of War Medals for campaigns in North Africa, Sicily, and Italy.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emil Malinovsky its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Albert Romeo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 4, 2005, of Albert Romeo, Professor Emeritus in the College of Engineering.

A native of Youngstown, Ohio, he attended Michigan State College before entering the US Air Force as a navigator in 1943. After the service, he continued his education at Ohio State and received the Bachelor of Industrial Engineering degree in 1949.

Professor Romeo served as an industrial engineer with the Denison Engineering Co. and the Nippert Electric Products Co. He joined the Ohio State faculty as an instructor in 1955. He was assistant director of the Transportation Engineering Center from 1961-1966. Upon his retirement in 1981, he was named Professor Emeritus.

Active in professional affairs, Professor Romeo was a member of the National Society of Professional Engineers and the American Institute of Industrial Engineers, American Society for Engineering Education, and Texnikoi Honorary Society.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Albert Romeo its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Esther E. Schatz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 7, 2005, of Esther E. Schatz, Associate Professor Emeritus in the College of Education.

Professor Schatz enjoyed an illustrious career as a long-time faculty member in the College of Education's University School. She held both a bachelor's degree and a Master of Arts degree. The K-12 Experimental Research part of the University School linked teaching, research, and service at a time when very little research was interwoven with the actual practice of teaching. Esther Schatz researched culture, population diversity, and instructional strategies for diverse learners, and identified variables that impacted reading, language arts, and a primary grade integrated core curriculum.

The University School students were recruited and selected to reflect the same demographic data as in the Columbus Public Schools. Thus, experimental teaching and learning strategies were explored, data gathered, and recommendations synthesized from the data. Students had a time phase-in program during their kindergarten years. All groups stayed together through the entire K-12 program. When Schatz received the first graders they had gained rich kindergarten experiences with a phased-in program culminating in four months of full days for all kindergartners.

Each teacher established a grade-specific parent/teacher working network. Parents were actively exploring with Professor Schatz how to maximize the wide variety of skills needed to exceed in our evolving society. All of the students in the Schatz classes become proficient readers, which did not reflect what was occurring with the same demographic learners nationwide. *Why Johnny Can't Read* was a book discussed across our country by teachers, parents, and leaders of our nation. The growing number of children who could not read continued to grow at an alarming rate. However, the Schatz learners, reflecting local and national large city data, all learned to read above grade level.

University School had many scholars who left The Ohio State University to pursue their careers both nationally and internationally. Many of the staff connected to the University School became recognized by many other countries for their teaching and research. Esther Schatz remained at the University School and did not complete her doctorate, as she was very committed to her primary education teaching and research here at The Ohio State University. She collaborated with key researchers on projects.

Esther Schatz changed the lives of many students. The University School staff produced more Rhodes Scholars than any other school in Ohio. Schatz gave learners a vision, empathy for learning differences, a sound framework for reading, a love of creative writing, and an appreciation of the diversity of all learners. Esther dedicated her life to ensure her students would have the skills to follow whatever pathways they chose. We credit her with creating and opening doors for learners who are now leaders today.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Esther E. Schatz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

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Eugene C. Wittmeyer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 27, 2005, of Eugene "Gene" C. Wittmeyer, Professor Emeritus in the Department of Horticulture and Crop Science.

Professor Wittmeyer was a 1946 graduate of The Ohio State University in horticulture. He worked as an agronomist for the American Agricultural Chemical Company before joining the OSU faculty in 1950 as instructor and Extension horticulturist for the Ohio Cooperative Extension Service. Gene was promoted to professor in 1959 and Professor Emeritus upon his retirement in 1984.

Professor Wittmeyer was a highly-respected leader in the vegetable industry for almost 60 years, serving in countless ways to promote the success of Ohio vegetable growers. Gene gave leadership to the Ohio Vegetable and Potato Growers Association, serving as association secretary for many years. He also served as education advisor to the Association, providing leadership to educational programming until 2002. His close contacts in the vegetable industry with producers, processors, and other leaders were countless and truly amazing.

Gene Wittmeyer spent countless hours with on-farm visits to grower farms around the state, offering advice on vegetable and potato production practices. Gene was known for his empathy with vegetable growers. As stated by a grower, "When growers did well, Gene was happy. When they suffered, Gene felt bad." Many vegetable growers have stated they would not have survived without the help and advice of Gene Wittmeyer.

Gene also played a major role in the formation of the Ohio Vegetable and Small Fruit Research and Development Program, which provides funding for research in the areas of potatoes, small fruits, and vegetables.

E.C. "Gene" Wittmeyer was an educator, researcher, and mentor to many undergraduate students, graduate students, faculty members, and extension specialists. His commitment to excellence as a University faculty member and his 60-year dedication to the Ohio vegetable industry serve as an inspiration for those who recognize the importance of service.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Eugene "Gene" C. Wittmeyer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2005-132

Synopsis: The report on research and other sponsored program contracts and grants and the summary for March 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

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BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2005-133

Synopsis: The report on the receipt of gifts and the summary for March 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 2005 be approved.

May 6, 2005 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT

July through March
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>%</u>
<u>Change</u>						
Individuals:						
Alumni (Current Giving)	48,836	42,673	3	\$20,952,909	\$22,470,860	(7) ^A
Alumni (From Bequests)	47	47	0	14,641,853	12,563,135	17 ^B
Alumni Total	43,883	42,720	3	\$35,594,762	\$35,033,995	2
Non-Alumni (Current Giving)	33,420	33,142	1	\$14,446,938	\$19,528,092	(26) ^C
Non-Alumni (From Bequests)	27	37	(29)	6,894,119	9,727,167	(29) ^D
Non-Alumni Total	33,447	33,179	1	\$21,341,058	\$29,255,259	(27)
Individual Total	77,330	75,899	2	\$56,935,820	\$64,289,254	(11)
Corporations/Corp/Found.	3,437	3,213	7	\$26,306,643	\$27,309,278	(4) ^E
Private Foundations	431	438	(2)	\$20,190,060	\$15,906,780	27 ^F
Associations & Other Organizations	1,169	1,333	(12)	\$2,767,175	\$4,344,984	(36) ^G
Total	82,367	80,883	2	\$106,199,698**	\$111,850,296	(5)

** New national reporting standards require that irrevocable trusts be counted at **present value**. If counted at face value as in July 2003-March 2004, the total would be \$107,782,276 (3.6% decrease).

NOTES:

- A Individual Alumni current giving is down 7% due to \$1.2M gift of securities in December 2003 from Elizabeth Ross.
- B Individual Alumni bequest receipts are up 17% due to several large bequest payments, including:
 - \$7.7M in July from Carl and Grace Baldwin to Ophthalmology Research,
 - \$1.5M in August from Martha O'Hara Schoenlaub to the Cancer Hospital, and
 - \$1.5M in September from Wilma H. Schiermeier to the Wetland Complex.
- C Individual Non-Alumni giving is down 26% due to a \$6.8M GIK of property in September 2003 from Mae McCorkle to Athletics.
- D Individual Non-Alumni bequest receipts are down 29% due to \$4.9M in December 2003 from Albert J. Phipps to The AI and Martha Phipps Ohio State Golf Course Improvements Fund.
- E Corporation giving is down 4% mainly due to decreased gift volume – 335 gifts over \$10K in 2004-05, compared with 413 gifts over \$10K in 2003-04.
- F Private Foundations giving is up 27% due to \$6M in October 2004 from Max Fisher Foundations for the Fisher College of Business.
- G Associations and Other Organizations giving is down 36% mainly due to decreased gift volume – 62 gifts over \$10K in 2004-05 compared with 81 gifts over \$10K in 2003-04.

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GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$28,674,614	\$36,303,367	(21) ^A
Faculty Support	\$9,154,397	\$8,232,956	11 ^B
Program Support	\$48,833,217	\$48,080,553	6
Student Financial Aid	\$14,520,167	\$13,261,821	9
Unrestricted-Colleges/Departments	\$4,414,780	\$4,709,335	(6)
Unrestricted-University	<u>\$602,522</u>	<u>\$3,262,264</u>	(82) ^C
Total	\$106,199,698	\$111,850,296	(5)

NOTES:

- A Buildings/Equipment is down 21% due to \$1.2M in December 2003 for the Ross Heart Hospital and \$4.9M in December 2003 to The AI and Martha Phipps Ohio State Golf Course Improvements Fund.
- B Faculty Support is up 11% due to \$1.5M gift in December 2004 from Jeg's Foundation for chair in cancer research.
- C Unrestricted-University is down 82% due to one bequest receipt for \$2.25M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$47,277,998	\$35,254,399	34*

*Endowment Additions are up 34% due to:

- \$20M in bequest receipts received in 2004-05 compared with \$18M in 2003-04,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
- \$1.5M gift from Jeg's Foundation for chair in cancer research in December 2004, and
- \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005.

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

**Total
Gifts**

Establishment of Named Endowed Funds

Veterinary Hospital Good Samaritan Endowment Fund (Used to support animals in need of veterinary care and lacking appropriate financial support; provided by gifts from the Veterinary Hospital)	\$25,000.00
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Gordon P. and Alma E. Van Buskirk Memorial Scholarship Fund in Medicine (Used to provide scholarships to medical students enrolled in the College of Medicine and Public Health who are interested in specializing in family medicine; provided by gifts from family members, colleagues, and friends in memory of the late Dr. Gordon P. Van Buskirk) (grandfathered)	\$7,770.00
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Change in Description of Named Endowed Funds

The Ohio State University Staff Career Development Fund

The Sharp Memorial Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

**Total
Gifts**

Establishment of Named Endowed Funds

Charlotte R. Schmidlapp Medical Student Scholarship Fund (Used for scholarships to recruit female medical students who have been accepted for admission to the University; provided by gifts from the Charlotte R. Schmidlapp Foundation, Fifth Third Bank, Trustee)	\$250,000.00
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The Walter E. Dennis Learning Center Endowment Fund (Used to develop and offer more outreach programs thus increasing the likelihood and level of success of all students who are affiliated with the Learning Center; provided by gifts from Walter E. Dennis Jr.)	\$250,000.00
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College of Dentistry Endowed Chair Fund in Orthodontics (Used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry; provided by gifts from alumni and friends)	\$146,772.32
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The Fred H. Winterkamp Memorial Scholarship Fund in Chemical Engineering (Used to support educational diversity at the University; provided by gifts from the family of Fred H. Winterkamp given in his memory)	\$68,500.00
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Alfred W. Reader Endowed Professorship Fund in Endodontics (Used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry; provided by gifts from alumni and friends who have recognized his commitment and dedication to the College of Dentistry)	\$65,807.18
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The Martha Jane Bourquin Mainous Scholarship Fund (Used to provide scholarships for undergraduate students enrolling in or transferring to the College of Human Ecology, Department of Human Nutrition, majoring in dietetics; provided by gifts from the estate of Martha Jane Bourquin)	\$50,000.00
The Dr. and Mrs. Donald E. Hertz Merit Tuition Scholarship Fund in Varsity Cheerleading (Used at the discretion of the varsity cheerleading coach to be presented as an annual tuition merit scholarship to an undergraduate student cheerleader; provided by gifts from friends and relatives of Dr. and Mrs. Donald E. Hertz)	\$34,875.00
The Ronald L. and Sharon Smith Redick Endowed Fund for Family and Consumer Sciences Education (Used to support programs in family and consumer sciences education for the purpose of teacher preparation and licensure to teach grades 7-12 in Ohio schools; provided by gifts from Sharon Smith Redick and Ronald L. Redick)	\$26,504.00
The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing (Used to support nursing scholarships for graduate students pursuing a masters at the College of Nursing with preference given to students planning to get their Ph.D. degree in nursing; provided by gifts from Floyd Shirk in memory of Frieda Shirk)	\$25,900.00
May-Burke Families Scholarship Endowed Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate member of the varsity football or varsity basketball team; provided by gifts from Ada May Burke)	<u>\$25,000.45</u>
Total	\$976,128.95

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Veterinary Hospital Good Samaritan Endowment Fund

The Veterinary Hospital Good Samaritan Endowment Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University with a gift from the Veterinary Hospital.

The annual distribution from this fund shall be used to support animals in need of veterinary care and lacking appropriate financial support. Expenditures are at the discretion of the director of the Veterinary Hospital.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

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by the Board of Trustees as recommended by the director of the Veterinary Hospital and the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:

\$25,000.00

Gordon P. and Alma E. Van Buskirk Memorial Scholarship Fund in Medicine

The Gordon P. and Alma E. Van Buskirk Memorial Scholarship Fund in Medicine was established May 6, 2005, by the Board of Trustees of The Ohio State University with gifts from family members, colleagues, and friends, and made in memory of the late Dr. Gordon P. Van Buskirk, M.D. (B.A., 1939), of Chambersburg, Pennsylvania.

The annual distribution from this fund shall provide one or more scholarships to medical students enrolled in the College of Medicine and Public Health who are interested in specializing in family medicine. The selection of the recipients shall be based on financial need or merit, and shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:

\$7,770.00 (grandfathered)

Change in Description of Named Endowed Funds

The Ohio State University Staff Career Development Fund

The Ohio State University Staff Career Development Fund was established April 8, 1988, by the Board of Trustees of The Ohio State University with gifts from faculty and staff members of The Ohio State University. The description was revised May 6, 2005.

The annual distribution from this fund shall be used to provide University staff members with grants for education, training, and professional development activities related to their jobs and career goals. The grants may be used for tuition or fees for courses, workshops, conferences or other appropriate professional activities; books or other required materials; or travel or other related expenses, such as child care. Grants will be available for any regular full- or part-time staff member who has worked at the University a minimum of two years. Grants for part-time employees will be prorated on the basis of their full-

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time equivalence. Individuals may receive up to two awards within any two-year period. Staff members who have not received an award will be given priority. The maximum award is \$650. Smaller requests are equally encouraged. Criteria for the award shall include: 1) Appropriateness of education or training in relation to the employee's job, career, or professional development goals; and 2) Evidence that the requested education or training either is not currently available at the University and/or cannot be funded from other sources such as fee authorization.

The fund will be administered by the Office of Human Resources. Applications are submitted during autumn quarter and awards will be made on an annual basis. A Staff Career Development Grants Program Committee will recommend recipients to the Program Manager-Special Events in the Office of Human Resources in consultation with the Office of Student Financial Aid. Their review process will be based on stated criteria. The awards in any given year will not exceed the distribution of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Sharp Memorial Scholarship Fund

The Sharp Memorial Scholarship Fund was established December 3, 2004, by the Board of Trustees of The Ohio State University with gifts from the estates of Silas A. Sharp (B.A., 1936) and Katheryn D. Sharp of San Antonio, Texas. The description was revised May 6, 2005.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students from Ohio who are enrolled in the College of Biological Sciences, the College of Mathematical and Physical Sciences, or the College of Food, Agricultural, and Environmental Sciences. Scholarship awards shall be based on financial need. Scholarships may be renewed up to four years of a recipient's undergraduate program of study contingent upon maintenance of a 3.0 grade point average and annual application through The Ohio State University's Office of Student Financial Aid. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Charlotte R. Schmidlapp Medical Student Scholarship Fund

The Charlotte R. Schmidlapp Medical Student Scholarship Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Charlotte R. Schmidlapp Foundation, Fifth Third Bank, Trustee.

The distribution shall be used to support medical education at the University, consistent with the University's mission and admissions policy. It is the donor's desire that merit-based scholarships be awarded in furtherance of the diversity mission to recruit female medical students who have been accepted for admission at the University. Until the principal amount reaches \$1,000,000, the distribution shall be used for one-year \$10,000 non-renewable scholarships. When principal reaches \$1,000,000, the distribution shall provide two scholarships to continue with the recipients through their fourth year, so long as they maintain eligibility as determined by the College of Medicine and Public Health. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Recipients shall be selected by the associate dean for Medical Education and Student Affairs and the assistant dean for Admissions and Records in the College of Medicine and Public Health in consultation with the Office of Student Financial Aid.

After principal reaches \$1,000,000, in any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate dean for Medical Education and Student Affairs and the assistant dean for Admissions and Records in the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$250,000.00
Total Commitment:	\$1,000,000.00

The Walter E. Dennis Learning Center Endowment Fund

The Walter E. Dennis Learning Center Endowment Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Walter E. Dennis Jr. of Columbus, Ohio.

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The annual distribution from this fund shall be used to develop and offer more outreach programs, thus increasing the likelihood and level of success of all students who are affiliated with the Learning Center. The Learning Center is to be used by any student who has the desire and incentive to enhance specific skill sets, including time and life management, motivation, and test-taking strategies. Programming developed for the lab will teach active listening and reading skills, academic paper writing skills and strategies to prepare for exams, and how to overcome procrastination and deal with other academically-related problems. Expenditures will be approved by the director of the Walter E. Dennis Learning Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Education and the director of the Walter E. Dennis Learning Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$250,000.00
Total Commitment:	\$750,000.00

College of Dentistry Endowed Chair Fund in Orthodontics

The College of Dentistry Endowed Chair Fund in Orthodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends.

The annual distribution from this fund and additional gifts will be added to the principal until the minimum amount for funding an endowed chair (\$1.5 million) has been reached. Subsequently, the income shall be used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry. Selection of the named chair holder shall be made by the dean of the College of Dentistry with recommendations from the head of the Section of Orthodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Dentistry and the head of the Section of Orthodontics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$146,772.32
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May 6, 2005 meeting, Board of Trustees

The Fred H. Winterkamp Memorial Scholarship Fund in Chemical Engineering

The Fred H. Winterkamp Memorial Scholarship Fund in Chemical Engineering was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family of Fred H. Winterkamp (B.Ch.E., 1950; M.S., 1950) given in his memory.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, United States citizens from the Appalachian counties of Ohio or West Virginia or other underrepresented groups, who have been accepted for admissions at the University, are pursuing a degree in chemical engineering, are academically strong, and have demonstrated financial need. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Fred H. Winterkamp Memorial Scholars may apply for renewed selection. Renewal will depend upon continued financial need, a minimum 3.0 grade point average (on a 4.0 scale), and suitable progress towards a Bachelor of Science in Chemical Engineering degree. The award recipients shall be chosen by the chairperson of the Department of Chemical and Biomolecular Engineering in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Chemical and Biomolecular Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$68,500.00

Alfred W. Reader Endowed Professorship Fund in Endodontics

The Alfred W. Reader Endowed Professorship Fund in Endodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends who have recognized his commitment and dedication to the College of Dentistry.

The annual distribution from this fund and additional gifts will be added to the principal until the minimum amount for funding an endowed professorship (\$750,000) has been reached. Subsequently, the income shall be used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry. Selection of the named professorship holder shall be made by the dean of the College of Dentistry with recommendations from the head of the Section of Endodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Dentistry and the head of the Section of Endodontics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:

\$65,807.18

The Martha Jane Bourquin Mainous Scholarship Fund

The Martha Jane Bourquin Mainous Scholarship Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Martha Jane Bourquin Mainous (B.S.H.E., 1940). Mrs. Mainous served in the Army Medical Service Corps as a dietician and retired from Fort Benning as a secretary after 20 years.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students enrolling in or transferring to the College of Human Ecology, Department of Human Nutrition, majoring in dietetics. Scholarships will be awarded based solely on academic performance and can be used for recruiting purposes. Award recipients will be selected by the chairperson of the Department of Human Nutrition in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Human Nutrition. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:

\$50,000.00

The Dr. and Mrs. Donald E. Hertz Merit Tuition Scholarship Fund in Varsity Cheerleading

The Dr. and Mrs. Donald E. Hertz Merit Tuition Scholarship Fund in Varsity Cheerleading was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and relatives of Dr. and Mrs. Donald E. Hertz (D.D.S. cum laude, 1958).

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The annual distribution from this fund shall be used at the discretion of the varsity cheerleading coach at The Ohio State University to be presented as an annual tuition merit scholarship to an undergraduate student cheerleader in good academic standing with the University. Scholarships will be awarded in consultation with the director of Athletics and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$34,875.00

The Ronald L. and Sharon Smith Redick Endowed Fund
for Family and Consumer Sciences Education

The Ronald L. and Sharon Smith Redick Endowed Fund for Family and Consumer Sciences Education was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Sharon Smith Redick (B.S., 1960; M.A., 1964) and Ronald L. Redick (M.A., 1964; Ph.D., 1969) of Columbus, Ohio.

The annual distribution from this fund shall be used to support programs in family and consumer sciences education for the purpose of teacher preparation and licensure to teach grades 7-12 in Ohio schools.

In the event that The Ohio State University should no longer support a family and consumer science teacher education program, then the fund will be transferred to the College of Education to support doctoral level graduate fellowships in the study of curriculum and instruction.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Human Ecology or the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,504.00

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The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing

The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Floyd Shirk of Marysville, Ohio, in memory of Frieda Shirk (B.S.Ed., 1942; Cert. Grad. Nurse, 1942; Cert. Public Health Nursing, 1943).

The annual distribution from this fund shall be used to support nursing scholarships for graduate students pursuing a masters at the College of Nursing, with preference given to students planning to get their Ph.D. degree in nursing.

All scholarships are to be awarded on merit and/or financial need and can be used for recruiting purposes. The recipients shall be selected by the dean, assistant dean, and associate deans of the College of Nursing and the faculty who advise graduate level students. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Nursing in consultation with the appropriate faculty who teach graduate courses. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,900.00

May-Burke Families Scholarship Endowed Fund

The May-Burke Families Scholarship Endowed Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ada May Burke (B.S.Bus.Adm., 1943).

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football or varsity basketball team. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.45

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2005-134

JANUARY - MARCH 2005

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002, provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of January – March 2005; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 62 waivers of competitive bidding requirements for annual purchases totaling approximately \$6,972,000 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Interim Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 39 waivers of competitive bidding requirements for annual purchases totaling approximately \$8,100,200 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January – March 2005, is hereby accepted.

(See Appendix XLIV for background information, page 1031.)

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN,
AND CONSTRUCTION CONTRACTS AND
INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2005-135

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS

MURRAY HALL FEASIBILITY STUDY

POMERENE HALL FEASIBILITY STUDY

APPROVAL TO ENTER INTO DESIGN CONTRACTS

ATI - APPLE CREEK FARM WATER DISTRIBUTION SYSTEM

NEWARK CAMPUS – ADENA HALL BOILER/CHILLER REPLACEMENT

WISEMAN HALL – EAST WING – 1ST AND 2ND FLOOR RENOVATION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

ARCHER HOUSE RESIDENCE HALL RENOVATIONS

ATI – APPLE CREEK FARM WATER DISTRIBUTION SYSTEM

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

KOTTMAN HALL – 103 CLASSROOM RENOVATION

Synopsis: Authorization to enter into feasibility study contracts, design contracts and construction contracts and the increase in construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into Feasibility Study contracts for, the following projects:

Murray Hall Feasibility Study (Space and Facilities Committee)	\$0.10M central funds
Pomerene Hall Feasibility Study (Space and Facilities Committee)	\$0.15M central funds

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

ATI - Apple Creek Farm Water Distribution Sys (03-04 capital request)*	\$0.07M state funds
Newark Campus – Adena Hall Boiler/Chiller Repl (05-06 capital request)	\$0.20M state funds and departmental funds
Wiseman Hall - East Wing - 1 st and 2 nd Fl Renv (05-06 capital request)	\$2.6M state funds and departmental funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

ATI – Apple Creek Farm Water Distribution Sys (03-04 capital request)*	\$0.07M state funds
Archer House Residence Hall Renovations (future capital request)	\$5.00M future bond proceed

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following project:

Kottman Hall – 103 Classroom Renovation (03-04 capital request)	\$0.75M state funds and departmental funds
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*Indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as “N/A” have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and/or construction contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLV for background information and maps, page 1033.)

LONG-TERM LEASE OF SPACE

Resolution No. 2005-136

**EARLY CHILDHOOD DEVELOPMENT CENTER AT WEINLAND PARK
COLLEGE OF HUMAN ECOLOGY**

Synopsis: Authorization for the University to enter into a long-term lease of space with the Columbus Board of Education to establish the Early Childhood Development Center at Weinland Park is requested.

WHEREAS The Ohio State University's College of Human Ecology and the Columbus Public Schools desire to collaborate on the development of a child care and educational programming facility adjacent to the new Weinland Park School; and

WHEREAS in furtherance of this collaboration, the College of Human Ecology proposes that the University enter into a ground lease for a site adjacent to the Weinland Park School in Columbus for construction of the child care center; and

WHEREAS the College of Human Ecology will be responsible for all capital, operating, maintenance, and lease costs for this space; and

WHEREAS the appropriate University offices have determined that the lease of this space for the College of Human Ecology is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to negotiate and enter into the proposed long-term ground lease with the Columbus Public Schools upon such terms as are in the best interest of the University.

(See Appendix XLVI for background information and map, page 1047.)

RECREATION FEE – PHASE II

Resolution No. 2005-137

Synopsis: Authorization for the second of three phases of the Recreation Fee is presented for approval.

WHEREAS phase two of the new recreation center is anticipated to be open by Summer 2005 and the second phase of the Recreation Fee, which is outside the fee cap, needs to be implemented to operate the facility starting Summer Quarter 2005, with the third phase of the Recreation Fee to be implemented Summer Quarter 2006:

May 6, 2005 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That Phase II of the previously approved Recreation Fee be implemented by increasing the fee from \$12 to \$42 per quarter for all students enrolled in four or more credit hours, effective Summer Quarter 2005 as described in the attached materials.

(See Appendix XLVII for background information, page 1049.)

Upon motion of Ms. Hendricks, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Longaberger, Hendricks, and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2005-138

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 3/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	
<u>Domestic Large Cap Equity</u>				
ABN AMRO	\$18,821,969		\$18,821,969	
Fifth Third Bank Investment				
Advisors	\$35,062,687		\$35,062,687	
Huntington Trust	\$33,772,056		\$33,772,056	
State Street S&P 500 Index	\$216,874,246		\$216,874,246	
University Students	\$18,933,843		\$18,933,843	
Unallocated Equity	<u>\$21,540,474</u>		<u>\$21,540,474</u>	
	\$345,005,275	0	\$345,005,275	20%

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Domestic Mid Cap Equity

Meeder Financial	\$128,481,114		\$128,481,114	
Nicholas Applegate Mid Cap	\$45,725,243		\$45,725,243	
State Street Extended Index	<u>\$83,725,459</u>		<u>\$83,725,459</u>	
	\$257,931,816	0	\$257,931,816	15%

Domestic Small Cap Equity

Bernzott Capital Advisors	0	\$25,000,000	\$25,000,000	
G.W. Capital, Inc.	0	\$10,000,000	\$10,000,000	
Hoover Investment Management	0	\$25,000,000	\$25,000,000	
Independence Investments	0	\$25,000,000	\$25,000,000	
Nicholas Applegate Small Cap	\$69,616,349		\$69,616,349	
Opus Capital Management	0	\$25,000,000	\$25,000,000	
State Street Russell 2000 Index	\$157,774,131	(\$110,000,000)	\$47,774,131	
State Street Value Index	<u>\$44,037,266</u>		<u>\$44,037,266</u>	
	\$271,427,746	0	\$271,427,746	15%

International Equity

Invesco Global Asset	\$26,026,033		\$26,026,033	
State Street International Index	<u>\$150,724,131</u>		<u>\$150,724,131</u>	
	\$176,750,164	0	\$176,750,164	10%

Commitment		Revised
As of 3/31/05	<u>Changes</u>	<u>Allocation</u>

Venture Capital/Private Equity

Blum Capital Partners III	0	\$10,000,000	\$10,000,000	
CID Seed Fund	\$1,000,000		\$1,000,000	
Commonfund Capital Partners 1999	\$7,067,000		\$7,067,000	
Commonfund International Partners V	0	\$10,000,000	\$10,000,000	
Commonfund New Leaders	\$10,000,000		\$10,000,000	
Commonfund Private Equity Partners VI	0	\$10,000,000	\$10,000,000	
Commonfund Venture Partners VII	0	\$5,000,000	\$5,000,000	
EDF Ventures Seed Fund	\$1,000,000		\$1,000,000	
Fort Washington Private Equity IV	0	\$5,000,000	\$5,000,000	
Mesirow Capital Partners IX	0	\$5,000,000	\$5,000,000	
Mesirow Partnership Fund I	\$10,000,000		\$10,000,000	
Mesirow Partnership Fund III	0	\$5,000,000	\$5,000,000	
Reservoir Venture Partners	\$3,192,000		\$3,192,000	
State Street Russell 2000 Index	<u>\$87,882,093</u>	<u>(50,000,000)</u>	<u>\$37,882,093</u>	
	\$120,141,093	0	\$120,141,093	7%

Market Value		Revised
As of 3/31/05	<u>Changes</u>	<u>Allocation</u>

Hedge Funds

Commonfund Hedged Investors	\$33,744,769		\$33,744,769	
Ramius Fund	\$33,296,587		\$33,296,587	
State Street Govt/Credit Index	<u>\$53,099,737</u>		<u>\$53,099,737</u>	
	\$120,141,093	0	\$120,141,093	7%

Real Estate

Campus Partners	\$24,970,908		\$24,970,908	
Don Scott Airport	\$23,389,000		\$23,389,000	
Miscellaneous	\$11,524,000		\$11,524,000	
State Street Wilshire REIT Index	<u>\$46,817,033</u>		<u>\$46,817,033</u>	
	\$106,700,941	0	\$106,700,941	6%

May 6, 2005 meeting, Board of Trustees

Domestic Fixed Income

Cypress Asset Management	\$24,534,189		\$24,534,189
Hughes Capital Management	\$20,449,716		\$20,449,716
Huntington Trust	\$41,799,418		\$41,799,418
JP Morgan	\$21,077,178		\$21,077,178
MDL Capital Management	\$39,908,883		\$39,908,883
State Street Govt/Credit Index	<u>\$53,528,401</u>		<u>\$53,528,401</u>
	\$201,297,785	0	\$201,297,785 12%

High Yield Fixed Income

Commonfund High Yield Bonds	\$30,604,082		\$30,604,082
State Street Govt/Credit Index	<u>\$55,210,985</u>		<u>\$55,210,985</u>
	\$85,815,067	0	\$85,815,067 5%

International Fixed Income

State Street World Govt Ex-US Bond Index	\$51,209,412	0	\$51,209,412 3%
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Upon motion of Mr. McFerson, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, Hicks, and Judge Duncan, Ms. Longaberger and Hendricks, and two abstentions cast by Mrs. Davidson and Mr. Borror.

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PRESENTATION ON FY 2006 TUITION AND FEES

Mr. William J. Shkurti: [PowerPoint Presentation]

One of the core responsibilities of the Board of Trustees and the central administration is to acquire the resources necessary to make sure our students achieve a first-class education. And we have been working very hard on that. The purpose of our presentation today is to do a first reading on our proposals regarding tuition, which provides a major part of that funding, although not all of it.

What we hope to do is answer four questions: 1) Why are such tuition increases necessary?, 2) How much will they be?, 3) What will be the impact on our students?, and 4) What happens next after this meeting?

There are really three reasons that drive the necessity for these increases: 1) to achieve the goals of the Academic Plan, which is to provide a better educational experience for all our students; 2) that we appreciate very much the support we get from the State of Ohio, but it alone is not sufficient; and 3) that further reductions in core services will inevitably harm our students. I will talk about each of those.

First in terms of the Academic Plan -- and Barbara will elaborate on this more in her part of our presentation -- we need sufficient funds to recruit and retain the best students, faculty, and staff, and that is a very competitive environment in which we are doing that. We need sufficient funds to increase financial aid to assure access so we have an economically diverse student body, which I think is good for all our students and the people of Ohio. And then third, to continue investing in technology and other aspects of the learning environment so that they are up-to-date and support the educational experience.

The reason the tuition increase is necessary is because, although we expect state support to be stable -- which is an improvement over where we

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have been in recent years -- it will not increase significantly in the next biennium. Obviously, the state budget process still has to go through to fruition. The chart below shows, going back to FY 2001, state support per full-time equivalent student here at the Columbus campus, adjusted for inflation as measured by the consumer price index. FY 2005, which is the year we are in now, is still projected because we do not have the final enrollment figures, but it should be very close to that number.

You will see when adjusted for inflation, our state support is less by about \$1,400 per student than what it was in 2001. The reason for that is that the state went through some significant budget troubles of its own, as we are all aware. The other way to look at that number is, had anything else not changed and state support had increased just at the inflation rate, the tuition we would be charging our students could be \$1,400 a student less per year. So even though again state support is creeping up a little bit and we appreciate that, it is not enough to meet the needs of providing for the educational needs of our students.

You will also notice that strange "TBD" on FY 2007 and that is the first time we have done that. In the budget that was passed by the House, they put all the higher education appropriations in a lump sum. I think their feeling was that would force a reexamination of the way higher education is funded and distributed. Although we do not necessarily oppose that -- in fact, we think that would be a good idea -- we are concerned there is not enough lead time. It will be hard for us to do our budget process well -- which for 2007 will start in six months -- without knowing what our state support is likely to be. So one of the things we will be working on in the Senate is to try to get the state to stretch out that timeline of looking at the funding formula so they can be more definitive about 2007.

The other thing we have to be careful of is that it is very important that we continue to operate as efficiently as we can, but in the context in which we operate, if we cut too much it can severely harm the kind of services we provide our students. We are already starting in a position where Ohio State operates on average of \$611 less per student in undergraduate tuition than other competitive admissions public universities right here in Ohio. Those other universities are places like Miami, Kent State, Bowling Green, Ohio University, and the University of Cincinnati.

If you compare us with similar institutions across the country, that is our benchmark institutions -- those large, public, comprehensive research institutions -- we operate with an average of \$604 per student less than they do. Our non-instructional costs are already 28% below the average for our competitors which are those same benchmark institutions. Although that may seem good in some ways, what it means is our building maintenance suffers, our student consulting and advising suffers, and our ability to give high-end technology to our students suffers.

We have already aggressively sought alternative revenue sources such as private fundraising, federal grants, and additional cost savings. In fact, Larry Lewellen gave a presentation today on what we are trying to do in terms of our health benefits. As a result, we have no alternative other than to look at a tuition increase, so what I will talk about next is the increase for the Columbus campus resident undergraduate fees and then tuition and fees for other students.

For our resident undergraduates new to the Columbus campus, we are proposing an increase of \$450, or 6%, over an academic year. This is consistent with the mandatory tuition caps approved by the Ohio House.

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The resulting tuition and general fees then will be \$7,956 per student per academic year, effective this fall. This excludes the Phase II Recreation Fee of \$42 a quarter which is outside the fee caps, which the Board has just approved.

For other students, their base increase will also be 6%; again, excluding the mandatory Recreation Fee. There will be differential increases that depend on the program and that is described in the attached material. Our regional campus fees are not presented today, but will be presented at the June Board meeting to give the regional deans enough time to consult with their advisory boards.

Even if the Recreation Fee is included, this will be the smallest percentage increase in tuition and fees for our incoming students since 2001. Although we would like it to be less, we think we have struck a good balance between what our students can afford and what we can afford in terms of being able to provide them the services they expect.

I will now turn to my distinguished colleague Barbara Snyder, executive vice president and provost.

Provost Barbara R. Snyder: [PowerPoint Presentation]

Our current students are going to continue to see the benefits of Ohio State's upward trajectory and we, of course, are committed to maintaining economic diversity. I want to give you some more specifics on those things.

As always we are going to increase financial aid to offset our tuition increase. Ohio State allocates more of its own funds for financial aid than any other public university in Ohio. In fact, 87% of University-funded financial aid went to students with documented financial need; and 68% of our students receive financial aid. This coming fall we will welcome our first Land-Grant Opportunity Scholars. These are students who are here as a result of our new program to create 88 full-ride scholarships for outstanding students with financial need from each of Ohio's 88 counties. We are proud of that program.

As I mentioned, students also benefit from the University's upward trajectory and we are doing a number of things to ensure that that continues to be true. As you know, we are in the middle of the University-wide review of undergraduate education. I appointed a committee of faculty and an undergraduate student and they are reviewing the general education curriculum, the number of credit hours required for graduation, and the role of freshman seminars, among other things, to answer the overarching question, "What body of knowledge in the arts and sciences should every undergraduate student have before receiving an Ohio State degree?" The report from that committee is due at the end of Summer Quarter.

We have also done a college-by-college review of undergraduate courses and who is teaching them. Vice Provost Randy Smith is in the process of meeting with each one of our college deans to share data for that particular college. We have some excellent stories to tell; we have some issues to address; and we will be doing that.

We are continuing to develop new programs and courses to meet the needs of our current and future students. I will give you just a few examples. We have a new minor in music; in fact, Emily Quick, as was already mentioned today, was one of the first students to receive her degree with a minor in music. We approved also earlier this year an interdisciplinary minor in

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neuroscience, one in the legal foundations of society, an interdisciplinary major in middle childhood education, a minor in environmental engineering, a major in biomedical sciences, and a new track in our international studies program for security and intelligence studies.

Our student interest in double majors and in having majors and minors continues to increase with the improved preparation level of our undergraduate students. This summer we will be putting together a group to look at ways to streamline the dual major process for students who are interested.

As Bill mentioned, we are also investing in technology to support student learning and faculty teaching. In addition to more technology-enhanced classrooms and improved web access to student educational services, such as course registration, grades, and degree planning tools, we are in the middle of a couple of important initiatives.

First is the new course management software named Carmen which has been identified by students in a nationwide survey as the most important technological enhancement to their learning. Our second big initiative is that we are at the very beginning of a five-year project to make our campus wireless, which we think will improve the educational environment for our students. As you heard this morning in the Academic and Student Affairs Committee meeting, improved campus housing continues to be a priority.

The proposed tuition increase of 6% and flat state support will require us to reallocate between \$8-12 million for FY 2006. As Bill already mentioned, our reliance on external funding sources will continue to increase and Development will be ever important.

We are reviewing our academic programs to ensure that we continue to deliver an excellent education to our students and, as Bill also mentioned, we have completed several of the core business process reviews. You just heard the report on health care in the Fiscal Affairs Committee meeting.

We will also be reviewing the recommendations of the Undergraduate Student Government Tuition Commission, which was appointed by USG president Aftab Pureval. The Commission reviewed a few key parts of the University's budget and suggested some additional cost-cutting measures. We received the report last week and will be taking a hard look at its recommendations.

Next month, we will be asking you to approve the recommendations that we are bringing forward today on tuition and fees for FY 2006. Also next month we will be presenting the proposed increases in college-specific fees and the regional campus tuition. In July, we will be seeking your approval for the University's overall budget for FY 2006.

In conclusion, we believe that the proposed increases in tuition and instructional fees are necessary to maintain and enhance the quality of our educational environment. We are going to continue to maintain access for students from low income families through our very significant commitment to financial aid, and we are going to continue to evaluate our spending to identify additional opportunities to save money.

So today we are asking for your consideration of this and the final vote will come next month. We would be happy to answer any questions that you have.

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Mr. McFerson:

Provost Snyder, can you tell me what the latest data shows with regard to how long it takes the average student to graduate in view of the ever-increasing better freshman classes we have had for the past half dozen years?

Provost Snyder:

We are seeing a dramatic increase in our four-year graduate rate. It is not where we would like it to be, but the increase is dramatic. I cannot tell you off the top of my head exactly what the average time to graduation is, but it also will be affected going forward, at least potentially, by the recommendations of the committee that is looking at undergraduate education. We have talked before about the question of the minimum number of credit hours required for graduation.

Mr. McFerson:

And also courses, the two go together.

Provost Snyder:

Yes, but it is improving at a very fast clip. I think I have already provided the Board fairly recently with a snapshot across the last several years of the increasing graduation rate at the six-year snapshot period, which is the one that is measured by *U.S. News and World Report*, and basically everybody else.

Mr. McFerson:

As Trustee O'Dell mentioned at the Fiscal Affairs Committee meeting, with the faster graduation rate then that opens up opportunities for more students, does it not?

Provost Snyder:

It does.

Mr. McFerson:

Which could help our budget situation?

Provost Snyder:

If we get them through faster, in theory, yes, it does.

Mr. McFerson:

In theory?

Provost Snyder:

As students go through faster, unless we respond to that through the admissions process, of course, there are financial implications potentially in the other direction, too. We are watching that very carefully.

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Mr. O'Dell:

I think his point was that we could have the capacity to educate more students, which is really needed in the State of Ohio. If we did that, keeping our standards up, it would help our budget as well.

Provost Snyder:

Yes. No doubt about it.

Ms. Longaberger:

Any other questions? Thank you very much.

(See Appendix XLVIII for background information, page 1055.)

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CHAIRPERSON'S FINAL REMARKS

President Holbrook:

Before Tami closes the meeting and we pass on the chairmanship, I would like to say, on behalf of everyone, we thank you for your wonderful leadership, your long tenure and friendship with this University, and your meritorious service. We have a small token for you to remember us and to call order at home. Thank you, Tami, very much.

Ms. Longaberger:

Thank you. I would like to thank my colleagues who joined me as Karen hosted such a lovely dinner for me last night. I think plenty was said there last night and nothing more needs to be said here, other than to say that this is really a special place. Ohio State is so important in so many ways to millions of people, not just in the State of Ohio but around the world. As I reflect on not only the nine years that I was a Trustee, but the years I sat on the Alumni Board as well as the years I spent on this campus as a student, I am just reminded that Ohio State matters.

I want to thank so many people and express my appreciation to those of you who have helped with my development and growth as a Trustee and certainly I think we got a few things done that were really important here at Ohio State. Particular to that, I want to thank Bill Hall. I have enjoyed working with you all nine years here at Ohio State and my heart was always with Student Affairs. You were particularly important to that and I think we got some good work done together, so thank you very much.

My thanks as well to Dr. Holbrook. It has been a pleasure and a privilege to work with you. I would be remiss not to thank then Governor now Senator George Voinovich for appointing me and giving me this opportunity. Most importantly, though, I want to thank my colleagues on the Board, both those eight that came before you and all of you here. Your wisdom, insight, support, and friendship – you do not spend two days a month with eight people for a long period of time in your life without developing some very good friendships. So thank you very much. I will miss you all, but I do not feel like I am leaving Ohio State, because now I just feel like I am entitled as any other alumna or taxpaying citizen of the State of Ohio to express my views, whether that is play calling, parking, or architecture.

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When I started on this Board my children were four and six and I will be leaving here shortly because my oldest child is going to the prom tonight. So before long perhaps I will be seeing Ohio State yet through another lens, as a parent. So thank you very much. It has been a real privilege and an opportunity to serve the University. Thank you very much.

Okay, Dan! With that, I would like to pass the gavel over to Dan Slane. Do not hurt anyone with this!

Mr. Slane:

Just on a quick personal note, I want to thank you for all your help and kindness that you have shown me over the years, and I am going to miss you.

In a moment we are going to take a roll call vote to go into Executive Session for the purpose of dealing with personnel and legal matters. That vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a five minute recess before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Tuesday, June 7, 2005, at the Faculty Club.

I hereby move the Board recess into Executive Session for the purpose of considering personnel matters regarding appointment and compensation and to consult with legal counsel on matters of pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Ms. Longaberger, Hendricks, and Davidson.

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Thereupon the Board adjourned to meet Tuesday, June 7, 2005, at The Ohio State University Faculty Club, Columbus, Ohio.

Attest:

Tami Longaberger
Chairperson

David O. Frantz
Secretary

IMPACT STATEMENT

AMENDMENTS TO
THE OHIO STATE UNIVERSITY HOSPITAL
MEDICAL STAFF BYLAWS AND
RULES & REGULATIONS

AMENDMENTS APPROVED BY MEDICAL STAFF

ADMINISTRATIVE COMMITTEE:

FEBRUARY 9, 2005

APPROVED BY PROFESSIONAL AFFAIRS COMMITTEE:

FEBRUARY 24, 2005

APPROVED BY UNIVERSITY HOSPITAL BOARD EXECUTIVE COMMITTEE:

FEBRUARY 24, 2005

RATIFIED BY THE UNIVERSITY HOSPITAL BOARD:

MARCH 17, 2005

I. MEDICAL STAFF BYLAWS

- A. Updated language to reflect new appointment/reappointment cycle and application requirements.
- B. Corrected internal inconsistency to clearly indicate that there is no right to appeal when loss of privileges is due to automatic suspension.
- C. Revised division name.
- D. Created ability to add additional members to the Medical Staff Administrative Committee.
- E. Technical changes.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Revised the following to meet JCAHO standards
 - History and physical requirements
 - Procedure Note requirements
- B. Technical changes.

Amended Medical Staff Bylaws

3335-43-04 Membership.

(A) Qualifications.

(1) through (5) unchanged.

- (6) Any medical staff member whose membership has been terminated pursuant to paragraph (A)(4) or (A)(5) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-43-06 of the Administrative Code. Any licensed health care professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph ~~(F)(6)(i)~~ (E)(8)(i) of rule 3335-43-07 of the Administrative Code.

(B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university. The applicant shall produce a government-issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. ~~The application shall also contain a statement acknowledging applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.~~

- (C) Terms of appointment. Initial appointment to the medical staff shall be for a period ~~extending to the end of the fiscal year (first of July through thirtieth of June) or following fiscal year depending upon date on which applicant first becomes eligible for reappointment,~~ not to exceed twenty-four months. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Initial appointment, except appointment to the honorary medical or limited staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the department chair. If, after the six-month period, the department chair does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. In the event that the medical staff administrative committee recommends that an adverse action is be taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) Unchanged.

(E) Procedure for appointment.

(1) and (2) unchanged.

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a) Peer recommendation from ~~an individual(s)~~ at least three individuals knowledgeable about the applicant's clinical and professional skills.

(b) through (d) unchanged.

(e) Verification by primary source documentation of:

~~(i) Information from all prior and current insurance carriers concerning claims, suits, and settlements, if any;~~

~~(ii)~~(i) Current and previous state licensure;

~~(iii)~~(ii) Faculty appointment;

~~(iv)~~(iii) DEA registration when required for exercise of clinical privileges;

~~(v)~~(iv) Graduation from an accredited medical or professional school;

~~(vi)~~(v) Successful completion or record of post ~~M.D.~~ graduate medical or professional education; and

~~(vii)~~(vi) Board certification or active candidacy for board certification.

(f) Information from the national practitioner data bank ~~and AMA master file.~~

(g) Unchanged.

(h) Complete disclosure by applicant of all past and current claims, suits, and settlements, if any.

(4) The chief of the applicable clinical department shall be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within thirty days of receipt of the ~~signed complete~~ application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of the Ohio university hospitals.

(5) The medical director shall receive all initial signed and verified applications from the chief of the clinical department and shall make an initial determination as to whether the application is complete.

The medical director shall forward all complete applications to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of applicant's qualifications for membership and for the clinical privileges requested. If the applicant fails to complete the prescribed forms or fails to

provide the information requested within sixty days of receipt of the signed application, processing of the application shall cease and the application shall be deemed to have been voluntarily withdrawn which action is not subject to hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. If the chief of the applicable clinical department does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the medical director for presentation to the credentials committee on the same basis as other applicants. ~~This action shall continue the applicant's status and privileges, if any, and creates no vested rights for the duration of the appointment period, only until such time as the processing of the application is concluded.~~

- (6) Unchanged.
- (7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs, research and education committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. ~~The chairperson of the board shall also notify the dean of the college of medicine and public health and the executive director of the Ohio state university hospitals of the decision of the board.~~

- (8) Unchanged.
- (F) Procedure for reappointment.
 - (1) At least ~~one hundred eighty~~ ninety days prior to the end of the ~~fiscal year, or the end of the biennial~~ medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the

medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing ~~biennial~~ appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ~~ninety~~ forty-five days prior to the end of the ~~fiscal year or biennial~~ medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified. A completed reappointment application form must contain:

(a) through (c) unchanged.

~~(d) Satisfaction of ECFMG requirements, if applicable.~~

~~(e)~~(d) Verification of primary source documentation of:

~~(i) Information from all prior and current insurance carriers concerning claims, suits, and settlements, if any;~~

~~(ii)(i)~~ State licensure;

~~(iii)(ii)~~ Faculty appointment;

~~(iv)(iii)~~ DEA registration when required for clinical privileges;

~~(v)(iv)~~ Successful completion or record of additional post ~~M.D.~~ graduate medical or professional education; and

~~(vi) Continuing medical education and applicable continuing professional education activities. Documentation of category I CME that at least in part relates to the individual medical staff member's specialty or sub-specialty area and are consistent with the licensing requirements of the applicable Ohio state licensing board shall be required; and~~

~~(vii)(v)~~ Board certification, re-certification, or continued active candidacy for certification.

~~(f)(e)~~ Information from the national practitioner data bank ~~and AMA master file.~~

~~(g)(f)~~ Verification that the applicant has not been excluded from any federally funded health care program.

~~(h)(g)~~ Specific requests for any changes in clinical privileges sought ~~on~~ at reappointment with supporting documentation as required by credentialing guidelines.

~~(i)(h)~~ Specific requests for any changes in medical staff category.

- ~~(j)~~(i) A summary of the member's clinical activity during the previous appointment period.
- ~~(k)~~(j) Patterns of care as demonstrated through quality assurance records.
- ~~(l)~~(k) Verification of completion of annual educational requirement as set forth in the university integrity and HIPAA programs.
- (l) Complete disclosure by medical staff members of claims, suits, and settlements, if any.
- (m) Continuing medical education and applicable continuing professional education activities. Documentation of category one CME that at least in part relates to the individual medical staff member's specialty or sub-specialty area and are consistent with the licensing requirements of the applicable Ohio state licensing board shall be required.

(2) Unchanged.

- (3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including ~~source~~ verification of the member's quality assurance record for continuing membership qualifications and for clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that the same level of quality of care is delivered by all medical staff members with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

The credentials committee shall forward its recommendations to the medical director at least thirty days prior to the end of the period of appointment. The medical director shall transmit the completed reappointment application and the recommendation of the credentials committee to the medical staff administrative committee.

~~Failure of the member, without good cause, to submit a reappointment application shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges at the end of the medical staff member's current appointment period, which action shall not be subject to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. A medical staff member whose membership is automatically terminated may apply to the credentials committee for a hearing, for the sole purpose of determining whether the failure to seek reappointment was excusable or whether the request for reappointment should be processed. The recommendation of the credentials committee regarding such automatic termination shall be presented to the medical staff administrative committee by the medical director. The decision of the medical staff administrative committee shall be final and such action shall not be subject to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. A request for reappointment subsequently received from a member who has been automatically terminated shall be processed as a new appointment.~~

Failure of the chief of the clinical department to act timely on an application for reappointment shall be the same as provided in paragraph (E)(5) of this rule.

- (4) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The medical staff administrative committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical staff administrative committee regarding reappointment of a member shall be communicated by the medical director, along with the recommendation of the medical director, to the professional affairs, research, and education committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. ~~The chairperson of the board shall also notify the dean of the college of medicine and public health and the executive director of the Ohio state university hospitals of the decision of the board.~~

(5) through (7) unchanged.

Balance unchanged.

3335-43-05 Peer review and corrective action.

(A) through (D) unchanged.

(E) Automatic suspension.

(1) and (2) unchanged.

- (3) Failure to maintain the minimum required type and amount of professional liability insurance with an approved insurer, shall result in immediate and automatic suspension of a medical staff member's appointment and privileges until such time as proof of appropriate insurance coverage is furnished. In the event such proof is not provided within ten days of such suspension, the medical staff member shall be deemed to have voluntarily terminated his or her appointment and privileges.
- (4) Upon exclusion, debarment, or other prohibition from participation in any state or federal health care reimbursement program, or a federal procurement or non-procurement program, the medical staff member's appointment and privileges shall be immediately and automatically suspended until such time as the exclusion, debarment, or prohibition is lifted.
- (5) If a medical staff member pleads guilty to or is found guilty of a felony which involves: violence or abuse upon a person, conversion, embezzlement, or misappropriation of property; fraud, bribery, evidence tampering, or perjury; or a drug offense, the medical staff member's appointment and privileges shall be immediately and automatically terminated.
- (6) Whenever a medical staff member's drug enforcement administration (DEA) or other controlled substances number is revoked, he or she

shall be immediately and automatically divested of his or her right to prescribe medications covered by the number.

(7) When a medical staff member's DEA or other controlled substances number is suspended or restricted in any manner, his or her right to prescribe medications covered by the number is similarly automatically suspended or restricted during the term of the suspension or restriction.

(8) No medical staff member shall be entitled to the procedural rights set forth in rule 3335-43-06 of the Administrative Code as a result of an automatic suspension or termination. As soon as practicable after the imposition of an automatic suspension, the medical staff administrative committee shall convene to determine if further corrective action is necessary. Any further action with respect to an automatic suspension must be taken in accordance with this rule.

Balance unchanged.

3335-43-06 Hearing and appeal process.

(A) Right to hearing and to an appeal.

(1) When a member of the medical staff who has exhausted all remedies under paragraphs (E) and (F) of rule 3335-43-04 of the Administrative Code on appointment or reappointments; or under rule 3335-43-05 of the Administrative Code for corrective action; or who has been summarily ~~or automatically~~ suspended under paragraph (D) ~~or (E)~~ of rule 3335-43-05 of the Administrative Code; or who receives notice of a proposed action that will adversely affect membership on the medical staff or the exercise of clinical privileges, ~~or whose membership has been immediately terminated under paragraph (A)(4) or (A)(5) (see paragraph (A)(6) of rule 3335-43-04 of the Administrative Code)~~, the staff member shall be entitled to an adjudicatory hearing.

(2) Unchanged.

Balance unchanged.

3335-43-07 Categories of the medical staff.

(A) through (D) unchanged.

(E) Clinical privileges.

(1) through (7) unchanged.

(8) Other licensed health care professionals.

(a) through (b) unchanged.

(c) Licensed health care professionals shall apply and re-apply for clinical privileges on forms prescribed by the medical staff administrative committee and shall be processed in the same manner as provided in rule 3335-43-04 of the Administrative Code subject to the provisions of paragraph ~~(F)(6)~~ (E)(8) of this rule.

(d) through (j) unchanged.

(k) Appeal process.

- (i) A licensed health care professional may submit a notice of appeal to the chairperson of the Ohio state university hospitals board within fourteen days of receipt of written notice of any adverse corrective action pursuant to paragraph ~~(F)(6)(i)~~ (E)(8)(i) of this rule or immediate termination under paragraph ~~(A)(4)~~ of rule 3335-43-04 of the Administrative Code.

(ii) through (vii) unchanged.

(l) Unchanged.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) Unchanged.

(B) Names of clinical departments and divisions.

(1) through (3) unchanged.

(4) Internal medicine. The following divisions are designated:

Allergy
Cardiovascular medicine
Community internal medicine
Dermatology
Endocrinology and metabolism
Digestive diseases health
General medicine
Hematology and oncology
Human genetics
Infectious diseases
Nephrology
Pulmonary, critical care and sleep medicine
Rheumatology – immunology

(5) through (17) unchanged.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged.

(C) Medical staff administrative committee:

(1) Composition.

- (a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy staff representative, the medical director, and the executive director of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The medical director

shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) and (c) unchanged.

Balance unchanged.

Medical Staff Rules and Regulations

84-05 Privileges for giving orders.

(A) through (C) unchanged.

(D) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, or member of the limited staff only to health care providers who have been approved in writing by title or category by the medical director, the executive director of the hospitals, and each chief of the clinical service where they shall exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospitals, or by the customary medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the ~~approval~~ approved titles or categories of providers shall be maintained by the medical director. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be recorded and authenticated by the approved health care provider to whom it is given as "verbal order by Dr.," or "V. O. or T. O. by Dr.," recording the medical practitioner's name and the time of the order. All telephone and verbal orders for D.E.A. schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within one day by the licensed physician, dentist, podiatrist, psychologist or limited staff member. All other verbal and telephone orders must be authenticated within twenty-one days of discharge or visit by a licensed physician, dentist, podiatrist, psychologist, or limited staff member.

Balance unchanged.

84-12 Medical information committee.

(A) Unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical information committee, including the following:

(1) and (2) unchanged.

(3) Deadlines and sanctions.

(a) and (b) unchanged.

(c) The history and physical examination may be performed up to thirty days prior to admission, surgery or the ~~patient's initial visit and accepted as part of the medical record if.~~ patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of admission, surgery or visit. If the history and physical examination is

~~completed greater than seven days but within thirty days of admission or outpatient visit, notation shall be made in the history and physical to indicate review and any updates.~~

- (d) Unchanged.
- (e) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. For any formal operative procedures, a note shall include the preoperative and postoperative diagnosis diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, ~~and~~ preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

(f) and (g) unchanged.

Balance unchanged.

**Waivers of Competitive Bidding Requirements
January-March 2005**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Hospitals – Prof Hlth Care Serv	\$1,450,000	4	\$550,000	3	\$0	0	\$900,000	1
Hospitals – Equip & Serv	\$6,650,150	35	\$4,911,971	21	\$476,300	5	\$1,261,879	9
Instruc & Research Equip and Services	\$3,490,229	28	\$1,864,398	15	\$136,375	2	\$1,489,456	11
Admin Suprt Equip and Services	\$3,481,816	34	\$1,512,239	11	\$891,551	7	\$1,078,026	26
TOTAL	\$15,072,195	101	\$8,838,608	50	\$1,504,226	14	\$4,729,361	37

(APPENDIX XLV)



Murray Hall Feasibility Study

315-2005-915

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

During the University's 2005-06 Capital Planning process, the decision was made to assign Murray Hall to the Medical Center after the building is released by the Ohio Department of Health. This project will help determine best uses for the facility, scope of various rehabilitation options, associated costs and timing scenarios so the Medical Center can make informed decisions about the future use of the facility.

Project Information:

Murray Hall is located south of Atwell Hall and Ross Heart Hospital in the Medical Center area.

Issues:

How does this project advance the Academic Plan? This proposal is in keeping with the academic excellence and student experiences portions of the Academic Plan. This facility also will foster more interdisciplinary research, which the University strives for. The environment that such a facility will provide will be a benefit to the faculty and the students and postdoctoral candidates they train.

Outstanding Funding Issues: None

Timing Issues: Murray Hall is projected to be released to the University in early 2006.

"Ripple effects" of the project: The eventual rehabilitation and occupation of Murray Hall may consolidate certain entities and research functions, freeing space in the Medical Center area for other uses.

Special limitations/risks: Funding to implement the feasibility study's recommendations for the rehabilitation of Murray Hall is yet to be identified.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Central Funding	\$100,000.00	\$100,000.00				
Total:	\$100,000.00	\$100,000.00				

Schedule:

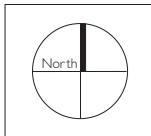
	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Feasibility Study Approved by BoT	\$100,000.00	05/06/2005		

Project Team:

Project Manager: Sara Herridge (herridge.4@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)

Murray Hall Feasibility Study



Office of Business and Finance

April 13, 2005



Pomerene Hall Feasibility Study

315-2005-910

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Pomerene Hall, Frank E.

Gross Sq. Ft.72,134 Age: 1922

Description:
This feasibility study will determine if Pomerene Hall can be physically rehabilitated through an analysis of the existing MEP systems, and will determine the best use of the building through programming and planning analysis. ADA compliance will also be included. This study will also determine what historical features of the building should be preserved through an analysis of the Historic Building Survey and Preservation Management Program which was provided by Campus Heritage Grant funded by the Getty Foundation.

Project Information:

Issues:
How does this project advance the Academic Plan? The study will determine if a major renovation of Pomerene Hall, built in 1922, can improve the quality of the teaching and learning environment, which will then help to enhance and better serve the student body.

Outstanding Funding Issues: None

Timing Issues: Rehabilitation to the facility will have to be coordinated with existing occupants. Construction could begin once PAES has relocated to their new facility (approximately Summer 2006)and when funding is appropriated.

"Ripple effects" of the project: Swing space needs to be identified for existing occupants during construction.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Central Funding	\$150,000.00	\$150,000.00				
Total:	\$150,000.00	\$150,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Feasibility Study Approved by BoT	\$150,000.	05/06/2005		
Feasibility Study Advertisement (Ohio Register)		06/01/2005		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)

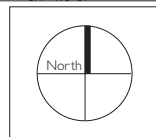
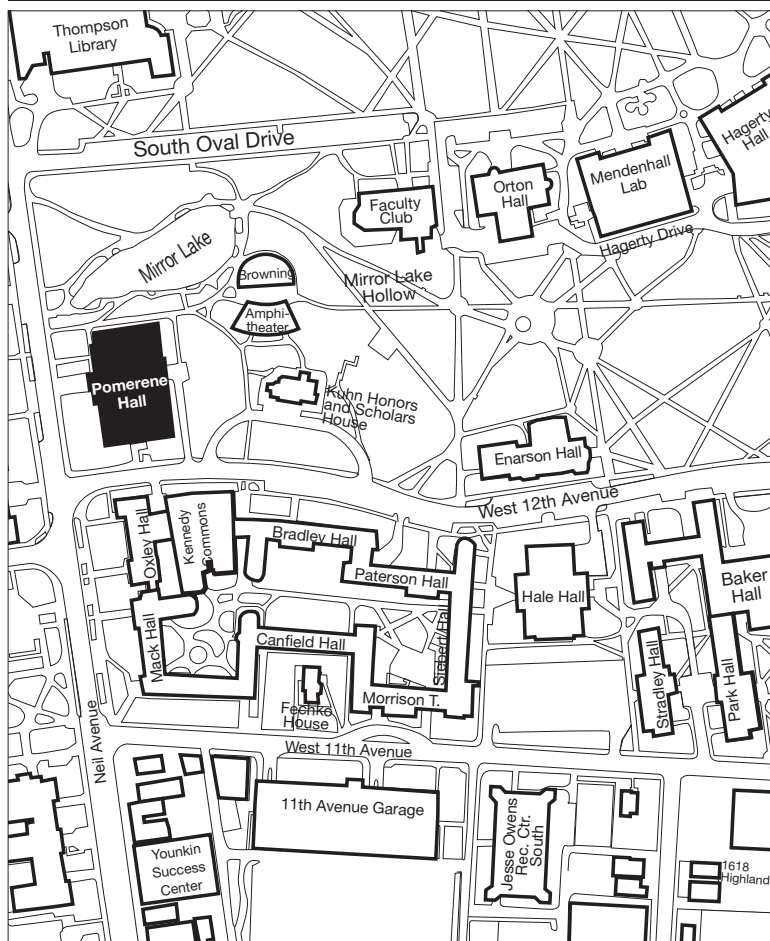
Project Coordinator: Andrea Thimmes (thimmes.5@osu.edu)

Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned

Facility Planner: Nikolina Sevis (sevis.osu.edu)

Pomerene Hall Feasibility Study



Office of Business and Finance

April 13, 2005



ATI - Apple Creek Farm Distribution System

315-2005-913

Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

This project establishes a new water source for the ATI farm and new distribution piping. The system will provide water to the Horticulture Department Nursery through existing yard hydrants; water to the Cow Calf Barn through an existing yard hydrant and to two existing automatic waterers; water to the Swine Isolation Barn existing interior and exterior hydrants. The distribution system will include the addition of two new, remote hydrants in remote pastures, and one new automatic waterer in a remote pasture, and one new tap into the Village of Apple Creek sewage facility.

Project Information:

Remote pastures along Apple Creek Road, Wayne County, Ohio.

Issues:

This project advances the Academic Plan by providing life sustaining water for the animals on the teaching farms.

Outstanding Funding Issues: None

Timing Issues: Timing is critical for this project. The areas served in this project scope previously shared a water source with the State of Ohio's Apple Creek Development Center. With recent cutbacks in the State system, this center has been closed by the State of Ohio. The well, which is on the Development Center's land, will not be available to ATI after January 1, 2006. This date was only recently established and shared with ATI. In previous conversations with ATI, the State had indicated a mid to late summer 2006 timeline.

"Ripple effects" of the project: none

Special limitations/risks: Timing is critical. It is important to have the distribution piping in the ground prior to winter freeze and before the local MRDD facility is closed by the State of Ohio, which is currently the source of water for these farms.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Regional Basic Re	\$50,000.00	\$50,000.00				
HB16 ATI Basic Renovatio	\$15,000.00	\$15,000.00				
Total:	\$65,000.00	\$65,000.00				

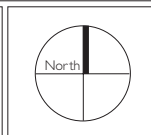
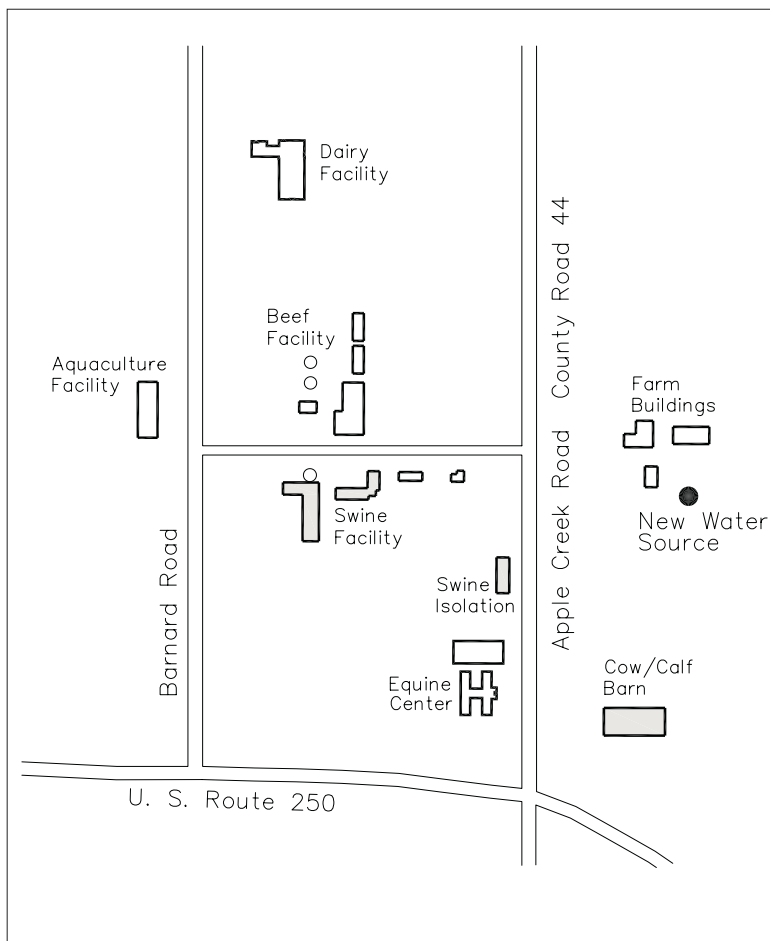
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$65,000.00	05/06/2005		
Bidding Approved BoT	\$65,000.00	05/06/2005		
CONSTRUCTION				
Construction Start		12/01/2005		
Completion		06/01/2006		

Project Team:

Project Manager: Marjory Trishman (spangler.40@osu.edu)
Project Coordinator: Andrea Thimmes (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Apple Creek Farm Water Distribution System



Office of Business and Finance

April 15, 2005



Newark Campus - Adena Hall Boiler/Chiller Replacement

315-2005-919

Requesting Agency(s): NEWARK CAMPUS

Location(s): Adena Hall

Gross Sq. Ft. 47,781 Age: 1978

Description:

The Ohio State University-Newark proposes to replace the original 1976 boiler and chiller in Adena Hall. A recent assessment of the equipment has shown that both units have reached the end of their useful lives. The assessment reports that replacement of the equipment should occur at the earliest possible opportunity.

Project Information:

Issues:

Adena Hall houses classrooms, offices, recreation spaces and the campus maintenance shop. Continued operation of the Adena Hall is critical to the academic mission of the campus.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: None.

Special limitations/risks: None.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Newark	\$12,473.00	\$12,473.00				
HB16 Newark Basic Reno	\$190,878.00	\$190,878.00				
Total:	\$203,351.00	\$203,351.00				

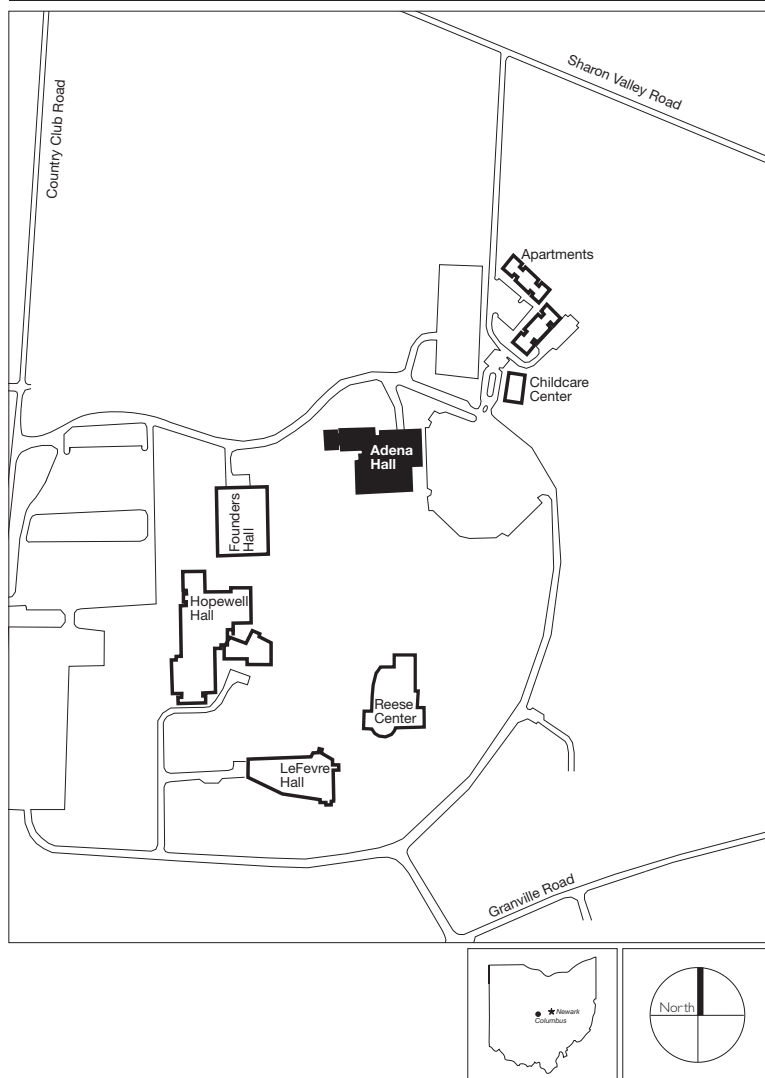
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$203,351 Project)		05/06/2005		
CONSTRUCTION				
Construction Start		10/01/2005		
Completion		07/01/2006		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Andrea Thimmes (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Newark Campus - Adena Hall Boiler/Chiller Replacement



Office of Business and Finance

April 19, 2005



Wiseman Hall - East Wing - 1st and 2nd Floor Renovation

315-2005-914

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Wiseman Hall, Bruce K.

Gross Sq. Ft. 81,693 Age: 1960

Description:

This project is an interior renovation of most of the east wing addition on the 1st and 2nd floors. Approximately 6,710 asf of the existing laboratory and support spaces will be renovated for lab research and support. Most of the renovation will entail new casework and fume hoods, upgrading some of the electrical and lab gasses, and removing and replacing finishes, some of which contain asbestos and possible other hazardous materials. It is possible this project will be phased.

Project Information:

Issues:

How does this project advance the Academic Plan? This project is an investment in research space, providing an environment that initiates cutting-edge research and educational opportunities that are oriented around important problems rather than disciplines. It will also help attract and retain faculty, and attract and retain-to-graduation talented students.

Outstanding Funding Issues: None

Timing Issues: Current occupants vacating to other space outside this project scope area.

"Ripple effects" of the project: None

Special limitations/risks: Limited building systems upgrades because of partial floor renovation and budget availability.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$1,600,000.00	\$1,600,000.00				
HB16 Columbus Basic Renovation	\$1,000,000.00	\$1,000,000.00				
Total:	\$2,600,000.00	\$2,600,000.00				

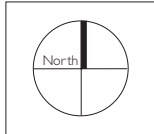
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,600,000.00	05/06/2005		
CONSTRUCTION				
Construction Start		01/16/2006		
Completion		07/14/2006		

Project Team:

Project Manager: Sara Herridge (herridge.4@osu.edu)
Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
Project Assistant: Steve Deedrick (deedrick.4@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Wiseman Hall – East Wing – 1st and 2nd Floor Renovation



Office of Business and Finance

April 13, 2005



Archer House Residence Hall Renovations

315-2004-913

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Archer House, John F

Gross Sq. Ft. 34,696 Age: 1966

Description:

This project will change the building use to a Residence Hall, which will require upgrades to the building to comply with the current Ohio Building Codes. Building upgrades to include, but not limited to, demolition, ADA east entry, fire alarm, fire suppression, resnet, plumbing, lighting, elevator, doors and hardware, drywall and ceilings, painting, carpet and VCT flooring, and HVAC systems. Hazardous material abatement are also part of the total project cost.

Project Information:

Issues:

How does this project advance the Academic Plan? Archer House was completed and first occupied as a residence hall in Autumn Quarter of 1966. The building changed to office use beginning in August 1968. This project will restore needed housing and provide a positive living/learning environment for the students thus advancing the Academic Plan.

Outstanding Funding Issues: None

Timing Issues: Design Services Completion - April 2005

Coordination for Department of Human Resources move - August 2005

Construction Start - August 2005

Construction Completion - August 2006

"Ripple effects" of the project: Department of Human Resources moves out of Archer House to Gateway Building C during August 2005. If move is delayed, it will negatively impact construction schedule on this project.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$3,955,415.00	\$5,000,000.00				
Total:	\$3,955,415.00	\$5,000,000.00				

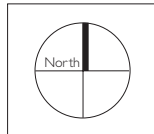
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,995,400.00	05/07/2004		05/07/2004
Program Approved by the University		11/29/2004		11/29/2004
Bidding Approved BoT	\$5,000,000.00	05/06/2005		
Arch/Engr Advertisement (Columbus Dispatch)				06/11/2005
DESIGN				
Schematic Design Approval		10/29/2004	02/21/2005	02/21/2005
Design Dev Document Approval		12/31/2004	02/21/2005	02/21/2005
Arch/Engr Contract		03/18/2005		03/11/2005
Construction Document Approval		03/31/2005	04/29/2005	
BIDDING				
Bid Opening		06/01/2005		
CONSTRUCTION				
Award of Contracts		08/01/2005	07/22/2005	
Construction Start		08/08/2005	08/01/2005	
Report of Award to BoT	\$3,995,400.00	04/01/2005	08/05/2005	
Completion		08/31/2006	08/11/2006	

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Cheryl Christie (christie.2@osu.edu)

Archer House Residence Hall Renovations



Office of Business and Finance

March 17, 2005



Kottman Hall - 103 Classroom Renovation
315-2003-947

Requesting Agency(s): CLASSROOM POOL

Location(s): KOTTMAN HALL, ROY M Gross Sq. Ft.166,391 Age: 1981

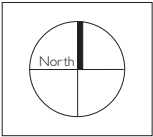
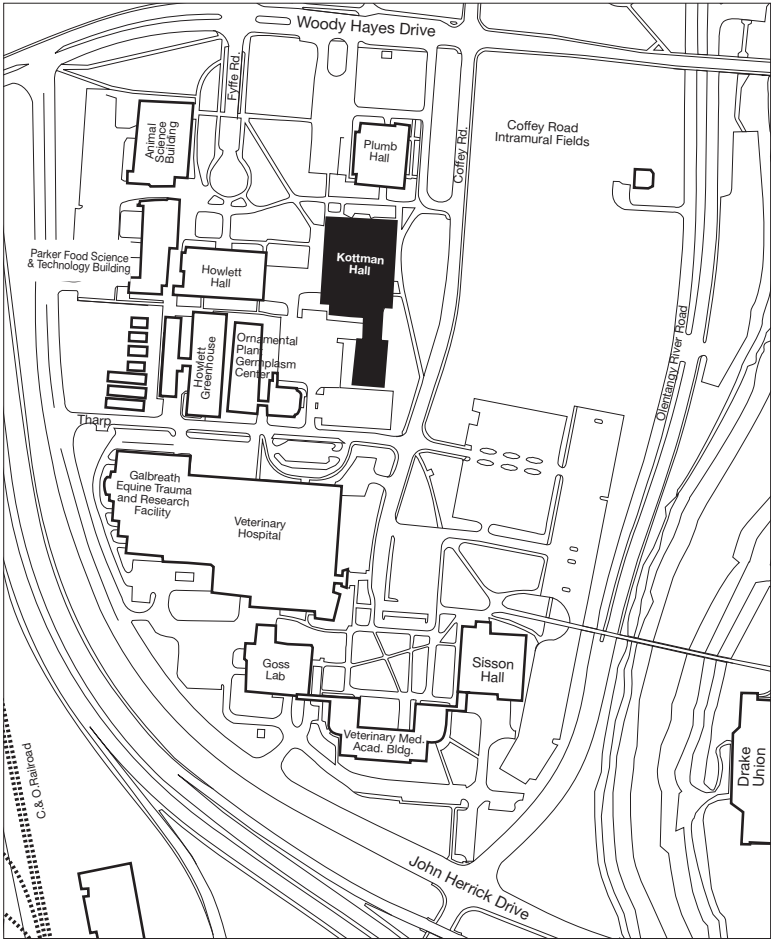
Description: Patch, rehabilitate, and paint walls and ceilings; install new seating, wheelchair stations, carpet, light fixtures, controls, and chalkboard. Further install new sound system speakers with wiring and controls, projection screen, video projection system, and ADA signage.

Project Team:		Project Information:
Facility Planner:	Teresa Yu (yu.195@osu.edu)	The project budget increased due to market cost increases for raw materials such as steel, wood products and gypsum.
Project Manager:	John Frazier (frazier.2@osu.edu)	
Field Coordinator:	Is Unassigned	
Project Coordinator	Leeanne Chandler (chandler.63@osu.edu)	
Project Assistant:	Mikki Reese (reese.153@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB904 Columbus Basic R	\$0.00	\$19,771.50				
General Funds-Academic Affairs	\$0.00	\$15,000.00				
HB870 Columbus Basic Renovations	\$0.00	\$2,094.55				
HB850 Columbus Basic Renovations	\$0.00	\$36,551.95				
HB640 Basic Renovations	\$0.00	\$72,900.00				
General Funds - OIT Admin	\$0.00	\$0.00				
HB675 Columbus Basic Renovations	\$607,833.00	\$607,833.00				
Total:	\$607,833.00	\$754,151.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT	\$607,833.00			05/30/2003
Arch/Engr Advertisement (Ohio Register #118)				06/30/2003
Bidding Approved BoT	\$680,733.00	04/02/2004		04/02/2004
Bidding Approved BoT (Project Increase)	\$754,151.00	05/06/2005		
Design				
Arch/Engr Contract				11/25/2003
Design Dev Document Approval (SD/DD Combined)				12/11/2003
Construction Document Approval				03/03/2004
Bidding				
Bid Opening		05/04/2004	05/25/2004	05/25/2004
Bid Opening (Re-bid)		09/09/2004		09/09/2004
Construction				
Award of Contracts		06/22/2004	11/05/2004	11/04/2004
Construction Start		07/01/2004	12/15/2004	12/14/2004
Completion		12/17/2004	06/20/2005	

Kottman Hall - 103 Classroom Renovation



Office of Business and Finance

April 21, 2005

LONG-TERM LEASE OF SPACE

**EARLY CHILDHOOD DEVELOPMENT CENTER AT WEINLAND PARK
COLLEGE OF HUMAN ECOLOGY**

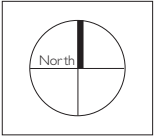
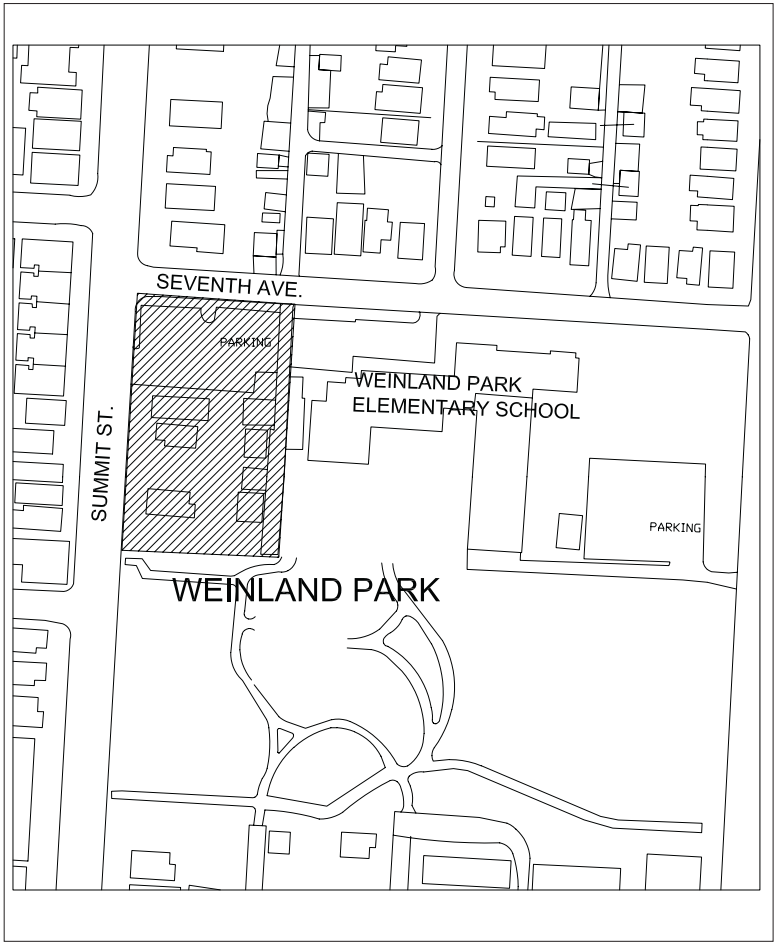
Background

The College of Human Ecology and the Columbus City Schools desire to collaborate on development of a child care and educational programming facility adjacent to the new Weinland Park School to be constructed at Summit Street and Seventh Avenue in Columbus. To facilitate that collaboration, the University will ground lease approximately 0.79 acres of land next to the school from the Columbus Board of Education. On that site, the University will establish the Early Childhood Development Center to be connected to the Weinland Park School. The Center will be operated by the College of Human Ecology as a research and training facility for its students.

The proposed lease would be for an initial term of fifty years, with two twenty-year renewal options. Rent for the first year will be approximately \$223,700.00, which will reflect the estimated cost of acquisition of the site. Rent for the remaining years of the initial and renewal lease terms will be \$1.00 annually.

The College of Human Ecology will pay the cost of construction of improvements on the leased premises. The College has raised funds to pay for these capital costs. The approved business plan for this project provides that the College will be responsible for all capital, operating, maintenance, and lease costs associated with the project.

Early Childhood Development Center at Weinland Park



Office of Business and Finance

April 1, 2005

**The Ohio State University
Board of Trustees
Fiscal Affairs Committee
May 6, 2005**

TOPIC:

Recreation Center Fee – Phase II

CONTEXT:

When the Larkins Recreation Center project was approved by the Board of Trustees in July 1998, it was agreed that this project would be funded through a mandatory fee (Attachment A).

When the annual tuition and fee recommendations were approved by the Board of Trustees in May 2004, it included a proposal to phase in this fee in three parts (Attachment B).

Phase I (\$12/quarter) was approved to take effect Autumn Quarter 2004, but implementation was postponed one quarter due to a delay in the opening of the satellite facility.

CONSIDERATIONS:

The new recreation facility is scheduled to open early this summer.

This fee is not included in the tuition cap (Attachment C).

RECOMMENDATION:

Approve Phase II of the mandatory recreation fee to be effective Summer Quarter 2005. This would mean an increase of \$30/quarter from \$12/quarter to \$42/quarter.

Approval of Phase III will be requested for Summer Quarter 2006, which will bring the total fee to \$76/quarter.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval.

Office of Academic Affairs
Office of Business and Finance
Office of Student Affairs
April 29, 2005

LARKINS HALL ADDITION AND RENOVATION PROJECT STUDENT FEE REQUEST

Resolution No. 99-21

Synopsis: A future student fee is needed to retire the debt and fund operations for the student recreation portion of the new and renovated recreation, academic and athletic facility project.

WHEREAS the University Administration has made its recommendation regarding the Capital Request for State funds for the FY 1999 - FY 2000 biennium; and

WHEREAS the Board of Trustees approved the FY 1999 - FY 2000 biennium Capital Request for State funds at the July 11, 1997 Board meeting; and

WHEREAS \$3 million in planning money for the Larkins Hall/Student Recreation Center project is part of the Capital Request for State funds in the FY 1999 - FY 2000 biennium; and

WHEREAS these planning dollars are conditional on the approval of funding for the Student Recreation Center addition to Larkins Hall from non-general fund sources; and

WHEREAS the Department of Athletics has committed the dollars to support the construction and operation of their portion of the new facility; and

WHEREAS student leaders have been an integral part of the discussions related to this facility project and have diligently and conscientiously represented students' interests:

NOW THEREFORE

BE IT RESOLVED, That the mandatory fee of \$55 (in 1997 dollars) be collected from students taking 4 or more credit per quarter (students taking 0-3 credit hours plus special fee authorizations are exempted from the fee) to retire the debt service and fund operations for the student recreation portion of the facility, commencing the quarter the new addition to Larkins Hall is scheduled to open for recreational use; and

BE IT FURTHER RESOLVED, That the student fee be utilized only to fund recreational sport facilities construction, maintenance, operations and recreation programs and services; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to include these materials as part of the official records of the University.

(See Appendix V for background information, page 95.)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Slane, Judge Duncan, and Ms. Longaberger.

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C. Student Recreation Fees

The Recreation Center is being built with the understanding that it will be self-supported by user fees, including a mandatory fee for all students on the Columbus Campus, and that these fees will not take effect until the facilities are open and in use.

Recommended Implementation Schedule

Facility	Additional Quarterly Fee	Cumulative Quarterly Fee	Effective Date
Satellite Recreation Center	\$12	\$12	Fall 2004
Larkins I	\$30	\$42	Spring or Summer 2005
Larkins II	\$30	\$72	Spring or Summer 2006

NOTE: Fee would increase by inflation after 2006.

Faculty and staff who use the facility would pay an optional \$18 per quarter for the Satellite Recreation Center and then an optional \$100 per quarter for all facilities once the main recreation building is opened in Spring or Summer 2005.



OHIO BOARD OF REGENTS

HELPING HIGHER EDUCATION
SERVE A CHANGING WORLD

March 2, 1998

Mr. Eric Kunz
Assistant Vice President
Office of Finance
The Ohio State University
8 Bricker Hall -- 190 N. Oval Mall
Columbus, Ohio 43210

Dear Eric:

This is to confirm the conversation we had on February 20 about your memorandum of February 6 (which we received on February 17) concerning student recreation fees at Ohio State.

You may be surprised to learn that a recreation fee, tied to the sale of university bonds, does not require approval by either the Board of Regents or the Controlling Board. The statutory provision dealing with such fee increases is different from the one dealing with the COTA fee increase that was approved last year.

Here is the relevant language from page 1233 of Am. Sub. H.B. 215, the current biennial budget bill:

[The six percent cap] shall not apply [my emphasis] to increases required to comply with institutional covenants related to their obligations or to meet unfunded legal mandates or legally binding obligations incurred or commitments made prior to the effective date of this act with respect to which the institution had identified such fee increases as the source of funds. Any increase required by such covenants and any such mandates, obligations or commitments will be reported by the Board of Regents to the Controlling Board. These limitations [i.e., the six percent caps] may also be modified [my emphasis] by the Ohio Board of Regents, with the approval of the Controlling Board, to respond to exceptional circumstances as identified by the Ohio Board of Regents.

The COTA fee required a modification of the fee cap by the Board of Regents, with the approval of the Controlling Board. In contrast, as you can see, the fee cap does not even apply to fee increases required for the retirement of university bonds sold to construct recreation facilities. We have interpreted the language to apply also to the fee increases associated with the operation of such facilities. No judgment call is required of us on this if there is a bond covenant promising to fund the operation and maintenance of the facility. Even without a formal covenant,

Mr. Eric Kunz
March 2, 1998
Page 2

however, we assume that such a commitment is implied. This language has been repeated in budget bills for a number of years, permitting the University of Toledo, Miami University, Ohio University, and Kent State University (and perhaps others that I do not recall) to raise fees for recreation facilities.

While no approval of the fee increase (per se) is required, Ohio State will need approval for incurring the debt for which student fees will be pledged. (See the attached provision of the current budget bill, H.B. 215.) It is often the case that universities will sell general receipts debt while planning to retire the debt from some narrow revenue stream, such as hospital or parking revenues. In this case, it is clear that a real increase in student fees will be required. Consequently, it is especially important the Ohio State make the case to us that the expenditure and the borrowing to finance it are appropriate and that there is solid student support for the project. A referendum is not essential to making that argument, but in the absence of a referendum, Ohio State should take particular pains to make its case.

We have been discussing future fee pledges with Al Rodack. He has suggested annual approvals for short term indebtedness to cover the costs of construction on a range of projects. The approvals would authorize the later refinancing of this debt with longer term instruments. This approach might provide less focus on individual projects than the more traditional, project-specific approvals have. We have recommended this approach to our Finance and Capital Committee. However, we think it is especially important that approval of debt that would begin to finance expenditures for a recreation complex that will lead to substantial student fee increases in the future provide the traditional kinds of project-specific information. Rich Petrick has prepared the attached summary of requirements for information related to a typical fee pledge. Since this is a fee pledge that will in fact lead to a fee increase, we will also need information on student support for the project.

If the Board of Regents provides approval for the fee pledge, we will mention the need for a future fee increase in our annual report to the Controlling Board.

Sincerely,



Matthew V. Filipic
Vice Chancellor for Administration

Attachment(s)

DRAFT

FY 2006 TUITION AND FEES

Instructional and general fees and non-resident tuition at the Columbus Campus for FY 2006 are being presented for discussion.

WHEREAS the FY 2006 – FY 2007 Biennial Budget has been proposed by the Governor, passed by the Ohio House, and is being considered by the Ohio Senate; and

WHEREAS the Board of Trustees and the University administration recognize the difficulty facing our State's leaders in providing an adequate State operating budget in these times of great financial pressure; and

WHEREAS although the University does not support legislatively mandated fee caps as a matter of principle, a 6% cap for resident undergraduate fees is included in the budget bill adopted by the Ohio House; and

WHEREAS students planning to enroll Autumn Quarter 2005 need to know as early as possible what their fees will be; and

WHEREAS as result of appropriate consultation within the University with regard to FY 2006 fees, the recommendations being developed for the Board's consideration at the June 2005 meeting for implementation Autumn Quarter 2005 include: a 6% increase for undergraduate instructional and general fees and non-resident tuition, a 6% increase for most graduate instructional and general fees, a 6% increase in all graduate and professional non-resident tuition, and increases of 6% to 15% for selected graduate and professional instructional fees in accordance with the attached materials; and

WHEREAS consultations regarding regional campus fees are continuing and recommendations for these fees will be presented at the June 7, 2005 meeting.

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
MAY 6, 2005**

TOPIC:

Autumn Quarter 2005 Instructional and General Fee Recommendations

CONTEXT:

This is a first reading of recommendations for Instructional and General Fees, effective Autumn Quarter 2005.

RECOMMENDATIONS:

- An increase of 6% is recommended for instructional and general fees for resident undergraduates on the Columbus Campus, effective Autumn Quarter.
- A base increase of 6% is also proposed for graduate and non-resident instructional and general fees, as well as for non-resident surcharges, unless indicated otherwise.
- These figures do not include the new mandatory recreation fee, which is treated differently under the state fee cap legislation.

CONSIDERATIONS:

- Even with these increases, a general fund reallocation \$8-12 million is projected for the Columbus Campus.
- Regional campus instructional and general fee recommendations will be presented in June.
- The recommended increases are consistent with the tuition cap language approved by the House.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

First reading only. No vote required.

AUTUMN QUARTER 2005 INSTRUCTIONAL AND GENERAL FEE RECOMMENDATIONS

- I. Why Are Increases Recommended?
- II. How Much Will They Be?
- III. How Will Access Be Maintained?
- IV. How Will Students Benefit?
- V. Conclusions
- VI. Appendices

I. Why Are Increases Recommended?

- A. Achieving the goals of the Academic Plan means a better educational experience for our students.
 - B. State support alone is not sufficient.
 - C. Further reductions in core services will harm our students.
-
- A. To achieve the goals of the Academic Plan we need to have the resources to:
 - Recruit and retain the best students, faculty and staff.
 - Increase financial aid to assure access.
 - Continue investing in technology and other aspects of the learning environment.
 - B. The growth in state support continues to lag inflation.

State Support Per FTE Student
FY 2001 – FY 2006
(Ohio State Columbus Campus)

Year	State Support Per FTE	State Support Adjusted for CPI Inflation	State Support as a % of General Funds Budget
2001	\$7,209	\$7,209	43.3%
2002	\$6,695	\$6,591	42.0%
2003	\$6,367	\$6,128	39.6%
2004	\$6,286	\$5,893	36.4%
*2005	\$6,335	\$5,804	32.7%
*2006	\$6,355	\$5,822	31.2%
2007	TBD	TBD	TBD

Note: After adjusting for inflation, Ohio State Columbus Campus is receiving \$1,387 (19%) less per FTE than it did in 2001.

* Projected FTE's used for FY05 and FY06

*Source: Board of Regents projections for FY 2005 and FY 2006.
The Ohio State University Current Funds Budget for prior years.*

- C. Further reductions in core services will harm our students because:
 1. Ohio State already operates on an average of \$611 per student less in undergraduate tuition than other public universities in Ohio with competitive admissions.
 2. We operate with an average of \$604 per student less in tuition and state support than similar institutions across the country.
 3. Our non-instructional costs are 28% below the average for benchmark institutions.
 4. We are already aggressively pursuing alternative revenue sources and cost efficiencies.

1. Ohio State operates with less in tuition per student than most other Ohio universities with competitive admissions.

University	FY 2005 Full-time Resident Undergraduate Tuition & (New Students)	Difference with Ohio State Tuition (per Student)
Miami	\$9,042	\$1,500
Cincinnati	\$8,379	\$837
Average	\$8,153	\$611
Bowling Green	\$8,072	\$530
Ohio University	\$7,770	\$228
Ohio State	\$7,542*	
Kent State	\$7,504	-\$38

Our resource disadvantage: \$611 X 30,000 FTE = \$18.3 million

**Rate effective Winter Quarter with the opening of the Satellite Recreation Center.*

Source: Ohio Board of Regents Tuition and Fees Report, 2005.

2. Ohio State operates with significantly less tuition and state support than most other similar universities across the country.

Category	Total State Support & UG Resident Tuition/ Student FTE (FY2003)	Difference (Ohio State vs. category)
Ohio State Columbus Campus	\$14,694	
Big Ten Public Mean	\$15,378	\$684
Big Ten Public Median	\$15,528	\$834
Benchmark Mean	\$15,179	\$485
Benchmark Median	\$15,109	\$415
Average across Big Ten and Benchmark Means and Medians		\$604

Our disadvantage: \$604 X 30,000 FTE = \$18.1 million

Sources:

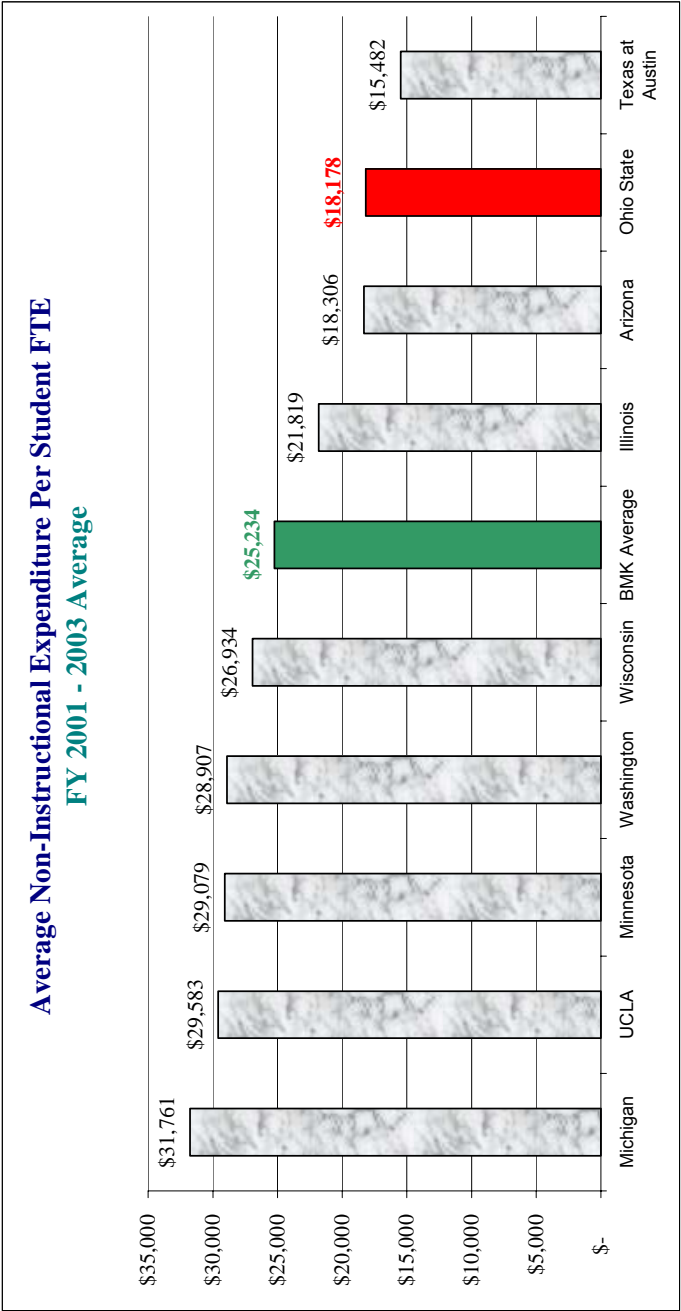
State Support: IPEDS Finance, 2003

Tuition: AAUDE Data Exchange--Tuition and Fees Survey, 2002-2003;

Resident Undergraduate, Academic Year Tuition and Required Fees

Note: Benchmark and Big Ten Public means and medians do not include Pennsylvania State University (Main Campus) as no state appropriation figures were reported by this institution for the FY 2003 IPEDS Finance report.

3. Ohio State's non-instructional costs are already lower than those of comparable universities.



Non-instructional costs include academic support, separately budgeted research, public service, scholarships and fellowships, plant operation and maintenance and student services.

Source: Ohio State Office of Resource Planning and US Department of Education Annual IPEDS Finance and Fall Enrollment Surveys.

4. Ohio State continues to build on its efforts to diversify revenues and control costs:
 - Revenue diversification includes private fund raising, increased cost recoveries from non-general fund units and alternative funding sources.
 - Savings from review of core business processes continues to be realized.
 - These revenue projections will require an estimated reallocation of \$8-12 million from General Funds operating budgets.
 - Recommendations for cost savings by the 4/25/05 USG Tuition Commission Report are now under review.

II. How Much Of An Increase Is Recommended?

- A. Columbus Campus Resident Undergraduate Instructional and General Fees
 - B. Instructional and General Fees for Other Students
-
- A. Columbus Campus resident undergraduate tuition and fees will increase by the amount permitted by the state fee cap, effective Fall Quarter 2005.
 - For Tier-Three students (students admitted Summer 2003 and after), this means full-time instructional and general fees will be \$7,956 for a three-quarter academic year – an increase of \$450 or 6% over the current year.
 - For Tier-Two students (students admitted between Summer 2002 and Spring 2003), full-time instructional and general fees will be \$7,854 – or an increase of \$444 or 6%.
 - For Tier-One students (students admitted before Summer 2002), full-time instructional and general fees will be \$7,197 – an increase of \$405 or 6%. *
 - These figures include a \$15 per quarter Student Activity Fee for all students, which is included in the new fee cap and a \$9 per quarter COTA fee, which is not in the fee cap.

These figures do not include a \$42 per quarter mandatory Recreation and Physical Activity Center (RPAC), which is excluded from the fee cap. When this fee is included, the instructional and general fees for Tier-Three full-time students will be \$8,082 (an increase of \$540 or 7.2% over Autumn Quarter 2004). This fee is anticipated to increase to \$76 per quarter in FY 2007.
 - Need-based financial aid will be increased proportionately to offset these tuition and fee increases for lower income students.

* This is the final year of a 5-year phase-in of undergraduate tuition increases for continuing students admitted before Summer 2002. These students will be included in the Tier-Two level in FY 2007 and Tier-One will be eliminated.

B. Tuition for Other Students

1. Resident graduate instructional and general fees for the Columbus Campus are recommended to increase 6% for a full-time student. Including the Student Activity Fee and the Mandatory Recreation Fee, graduate fees will increase 7.1%.
2. Differential instructional fee increases for graduate and professional students will increase 6.0 – 15% effective Fall Quarter 2005 (see Appendix A).
3. Changes in college-specific fees (e.g., computer fees and other program fees) and user fees (e.g., parking) will be presented at the June Board meeting.
4. Regional Campus resident undergraduate fees will be presented at the June Board meeting in order to give the regional campuses time to consult with their advisory boards.

III. How Will Access Be Maintained?

- A. Need based financial aid will be increased to offset tuition increases.
- B. Resident tuition and mandatory fees at The Ohio State University Columbus Campus will remain below that of three of the five public universities in Ohio with competitive admissions.
- C. Resident undergraduate tuition and mandatory fees at the Ohio State Columbus Campus will remain competitive with other public institutions nationally, but will be in the high middle range due to lower state support.
- D. Ohio State will continue to offer alternative entry at regional campuses and liberal transfer policies.
- E. Ohio State will continue a strong commitment to diversity, which serves our educational mission.
- F. Ohio State will continue to be the leading public institution in the state in providing need-based financial aid.
 - At Ohio State, 87% of institutional financial aid funds went to students with demonstrated need.
 - Ohio State devotes more of its own funds to scholarships than any other public university in Ohio.

IV. How Will Students Benefit?

Students will continue to benefit from progress in meeting the goals of the Academic Plan, including:

- Improvements in the undergraduate curriculum
- Additional opportunities for greater interaction with faculty
- Additional course and program offerings
- Improved retention
- Improvements in technology and other aspects of the learning environment
- Improved housing and safety
- Learning opportunities outside the classroom

V. Conclusions

- A. These increases are necessary to meet the goals we have set for improving the educational experience of our students.
- B. The recommended increases are consistent with the mandated caps proposed by the State of Ohio.
- C. University funded financial aid will be increased proportionately to assure economic diversity.

- D. Funds will be sufficient to continue progress at a gradual but steady pace, but an estimated \$8-12 million reallocation will be required.
- E. This is a first reading only for Autumn Quarter 2005 instructional and general fees; the final vote will come in June.
- F. Despite the uncertain financial environment and intense competition, The Ohio State University will remain a tremendous value for our students and for the people of Ohio.

VI. Appendices

- A. Proposed Differential Graduate and Professional Fees for Fall Quarter 2005.
- B. Background Information On Student Financial Aid

Differential fee increases for other students will range from
-3.7% to 15.0%, Effective Autumn Quarter 2005

	Instructional Fee			Non-resident Surcharge ⁵		
	FY 2005	Proposed FY 2006 Changes		FY 2005	Proposed FY 2006 Changes	
College	Fees/Qtr	% Chg	\$ Chg	Fees/Qtr	% Chg	\$ Chg
Business ⁶						
MBA	4,871	15.0%	731	3,961	6.0%	238
MBA (Part-time)	4,862	15.0%	729	3,961	6.0%	238
MLHR	2,697	6.0%	162	3,961	6.0%	238
EMBA	11,523	-3.7%	-431	3,961	6.0%	238
MAcc	6,079	6.0%	365	3,961	6.0%	238
Dentistry	5,980	12.0%	718	8,134	6.0%	488
Law (semester)	6,970	10.0%	697	6,416	6.0%	385
Medicine ⁷	7,180	6.0%	431	8,677		-4,395 ⁸
Occup Therapy	2,595	10.0%	260	3,961	6.0%	238
Phys Therapy	2,843	6.0%	171	3,961	6.0%	238
Public Health						
MPH/PEP	2,750	6.0%	165	3,961	6.0%	238
MHA	3,104	6.0%	186	3,961	6.0%	238
Optometry	4,246	10.0%	425	8,134	6.0%	488
Pharmacy	3,450	12.0%	414	4,214	6.0%	253
Vet Medicine	5,316	9.0%	478	8,408	6.0%	504

⁵ Non-resident students pay both resident and non-resident fees as well as the general fee, student activity fee and recreation fee not shown on this table.

⁶ FCOB is offering a Masters of Business Logistics Engineering (MBLE) beginning AU05; the fee structure for this program for FY 2005 will be the same as the MBA.

⁷ Represents the gross instructional fees for all ranks (1,2,3 & 4). The higher ranks receive Medicine Tuition Credits lowering their effective rates.

⁸ The reduction in the non-resident surcharge is designed to (1) attract the highest-quality students and (2) minimize the need for first-year students to seek financial assistance beyond that of student loans and scholarship aid. With the increase in other applicable fees, total tuition for Rank 1 Medical Students is \$8,397 for resident and \$12,679 for non-resident. Fees for other ranks are somewhat lower due to Medical Tuition Credits.

According to the most recent Board of Regents tuition revenue and financial aid survey, OSU Columbus Campus devotes more of its own funds to scholarships than any other public university in Ohio.

Institution	Gross Tuition Per FTE	FY 2003 Institutional Grants as a % of Gross Tuition/FTE
Ohio State	\$5,166	24%
Youngstown State	\$5,300	20%
Miami	\$6,955	15%
Toledo	\$5,525	14%
Ohio University	\$5,892	14%
Wright State	\$5,528	14%
Akron	\$5,506	13%
Cleveland State	\$5,228	12%
Bowling Green	\$6,545	11%
Shawnee State	\$4,518	11%
Kent State	\$6,781	10%
Central State	\$5,429	9%
Cincinnati	\$7,172	7%

Source: Board of Regents Financial Aid Survey 11/18/04.

NOTE: These results are preliminary and need to be confirmed.

Board of Trustees

May 6, 2005

Tuition Recommendations for Autumn Quarter 2005

**Office of Academic Affairs
Office of Business and Finance**

Key Questions

- **Why are increases necessary?**
- **How much will they be?**
- **What will be the impact on our students?**
- **What happens next?**

Why Are Increases Necessary?

- Achieving the goals of the Academic Plan means a better educational experience for our students.
- State support alone is not sufficient.
- Further reductions in core services will harm our students.

Necessary to:

- Recruit and retain the best students, faculty and staff.
- Increase financial aid to assure access.
- Continue investing in technology and other aspects of the learning environment.

Necessary because:

We expect state support to be stable but not increase significantly in the next biennium.

State Support Per Student FTE Adjusted for CPI Inflation	
FY 2001	\$7,209
FY 2002	\$6,591
FY 2003	\$6,128
FY 2004	\$5,893
FY 2005	\$5,804 (projected)
FY 2006	\$5,822 (projected)
FY 2007	TBD

Necessary because:

Insufficient revenues mean additional reductions in core services that will harm our students:

- Ohio State operates with \$611 per student less in undergraduate tuition than other competitive admission public universities in Ohio.
- We operate with an average of \$604 per student less than similar institutions across the country.
- Our non-instructional costs are already 28% below the average for our competitors.
- We have already aggressively sought alternative revenue sources and additional cost savings.

How Much Of An Increase Will Be Needed?

- Columbus Campus resident undergraduate fees
- Tuition and fees for other students

How much for:

Recommended increase for resident undergraduates new to the Columbus Campus:

\$450 or 6%

This is consistent with the mandatory tuition caps approved by the Ohio House.

Resulting tuition and general fees will be \$7,956 per academic year, effective Fall Quarter 2005, excluding the Phase II recreation fee of \$42/quarter.

How much for:

All other students:

- Base increase will be 6%, excluding mandatory recreation fee.
- Differential increases will vary depending on program as described in the attached material.
- Regional Campus fees will be presented at the June Board meeting to allow regional deans to consult with their advisory boards.

Even when the recreation fee is included, this will be the smallest percentage increase in tuition and fees in four years (since 2001).

What will be the impact on our students:

- Students will benefit from continued progress in meeting the goals of the Academic Plan.
- Economic diversity will be maintained through offsetting increases in financial aid.
- Efforts will continue to reduce cost pressures on students.

Impact:

Economic diversity will be maintained

- Increases in financial aid to offset tuition increases.
- High academic standing and moderate tuition compared to other institutions in Ohio
- Competitive fees compared to similar institutions in other states.
- University funded financial aid is greater than any other public university in Ohio.



Impact:

Meeting the goals of the Academic Plan

Students will continue to benefit from progress in meeting the goals of the Academic Plan, including

- Improvements in the undergraduate curriculum
- Additional opportunities for greater interaction with faculty
- Additional course and program offerings
- Improved retention
- Improvements in technology and other aspects of the learning environment
- Improved housing and safety
- Learning opportunities outside the classroom



Impact:

Efforts to reduce cost pressures

- An estimated internal reallocation of \$6 – 12 million will be required for FY 2006
- Generating funding from other sources (e.g., private gifts) will continue to be a priority
- Review of academic programs
- Review of core business processes
- Review of recommendations of the USG Tuition Commission Report (4/25/05)

What Happens Next?

June - Board approval of Tuition and Fees for FY 2006

July - Board approval of final budget for FY 2006

FY 2006 and beyond – continue efforts to improve quality and reduce costs

Summary and Conclusions

1. The increase in instructional and general fees is necessary to meet the goals we have set for improving the educational experience of our students.
2. The increase recommended is consistent with the mandated caps proposed by the State of Ohio.
3. University funded financial aid will be increased proportionately to assure economic diversity.
4. Funds will be sufficient to continue progress at a gradual but steady pace.
5. The University will continue to identify and implement cost savings opportunities; in fact, an estimated reallocation of \$8-12 million will be required.
6. This is a first reading only, the final vote will come in June.



Ohio State's Goal

Our goal is to continuously improve the educational experience for our students so that The Ohio State University continues to be of high value to them and to the people of Ohio.